HOUSTON
CITY COLLEGE

AGENDA

COMMITTEE OF THE WHOLE

OF THE BOARD OF TRUSTEES

August 5, 2026
4:00 PM

3100 Main Street, 2nd Floor Auditorium, Houston, Texas 77002

NOTICE OF A MEETING OF THE
Committee of the Whole
OF THE BOARD OF TRUSTEES

HOUSTON CITY COLLEGE

August 5, 2026

Notice is hereby given that a Meeting of the Committee of the Whole of the Board of Trustees of Houston City College will be held on Wednesday, August 5, 2026 at 4:00 PM, or after, and from day to day as required, at 3100 Main Street, 2nd Floor Auditorium, Houston, Texas 77002. The items listed in this Notice may be considered in any order at the discretion of the Committee Chair and items listed for closed session discussion may be discussed in open session and vice versa as permitted by law. Actions taken at this Meeting do not constitute final Board action and are only Committee recommendations to be considered by the Board at the next Regular Board meeting.

I. Call to Order

A. Opportunity for Public Comments

II. Topics For Discussion and/or Action:

A. Quarterly and Monthly Investment Reports, Financial Statements and Budget Reviews for May and June 2026

B. Strategic Plan Outlook: Program Alignment & Next Steps

III. Adjournment to closed or executive session pursuant to Texas Government Code Sections 551.071; 551.072 and 551.074, the Open Meetings Act, for the following purposes:

A. <u>Legal Matters</u>

Consultation with legal counsel concerning pending or contemplated litigation, a settlement offer, or matters on which the attorney's duty to the System under the Texas Disciplinary Rules of Professional Conduct clearly conflicts with the Texas Open Meetings Laws.

B. <u>Personnel Matters</u>

Deliberate the appointment, employment, evaluation, reassignment, duties, discipline or dismissal of a public officer, employee or board member to hear complaints or changes against an officer, employee or board member unless the officer, employee or board member who is the subject of the deliberation or hearing requests a public hearing.

C. <u>Real Estate Matters</u>

Deliberate the purchase, exchange, lease, or value of real property for Agenda items if deliberation in an open meeting would have a detrimental effect on the position of the System in negotiations with a third person.

IV. Additional Closed or Executive Session Authority:

If, during the course of the meeting covered by this Notice, the Board should determine that a closed or executive meeting or session of the Board should be held or is required in relation to any items included in this Notice, then such closed or executive meeting or session as authorized by Section 551.001 et seq. of the Texas Government Code (the Open Meetings Act) will be held by the Board at that date, hour and place given in this Notice or as soon after the commencement of the meeting covered by the Notice as the Board may conveniently meet in such closed or executive meeting or session concerning:

Section 551.071 - For the purpose of a private consultation with the Board's attorney about pending or contemplated litigation, a settlement offer, or matters on which the attorney's duty to the System under the Texas Disciplinary Rules of Professional Conduct clearly conflicts with the Texas Open Meetings Laws.

Section 551.072 - For the purpose of discussing the purchase, exchange, lease or value of real property if deliberation in an open meeting would have a detrimental effect on the position of the governmental body in negotiations with a third person.

Section 551.073 - For the purpose of considering a negotiated contract for a prospective gift or donation to the System if deliberation in an open meeting would have a detrimental effect on the position of the System in negotiations with a third person.

Section 551.074 - For the purpose of considering the appointment, employment, evaluation, reassignment, duties, discipline or dismissal of a public officer, employee or board member to hear complaints or changes against an officer, employee or board member unless the officer, employee or board member who is the subject of the deliberation or hearing requests a public hearing.

Section 551.076 - To consider the deployment, or specific occasions for implementation of security personnel or devices, or a security audit.

Section 551.082 - For the purpose of considering discipline of a student or to hear a complaint by an employee against another employee if the complaint or charge directly results in a need for a hearing, unless an open hearing is requested in writing by a parent or guardian of the student or by the employee against whom the complaint is brought.

Section 551.084 - For the purpose of excluding a witness or witnesses in an investigation from a hearing during examination of another witness in the investigation. Should any final action, final decision, or final vote be required in the opinion of the Board with regard to any matter considered in such closed or executive meeting or session, then such final action, final decision, or final vote shall be at either:

A. The open meeting covered by this Notice upon the reconvening of the public meeting, or

B. At a subsequent public meeting of the Board upon notice thereof, as the Board shall determine.

V. Reconvene in Open Meeting

VI. Adjournment

<u>CERTIFICATE OF POSTING OR GIVING NOTICE</u>

On this **<u>30th Day of July</u>**, this Notice was posted at a place convenient to the public and readily accessible at all times to the general public at the following locations: (1) the HCC Administration Building of the Houston City College, 3100 Main, First Floor, Houston, Texas 77002 and (2) the Houston City College's website: www.hccs.edu.

Posted By:

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Sharon R. Wright
Director, Board Services

ACTION ITEM

Meeting Date: August 5, 2026

Topics For Discussion and/or Action:

ITEM #	ITEM TITLE	PRESENTER
A.	**Quarterly and Monthly Investment Reports, Financial Statements and Budget Reviews for May and June 2026**	**Dr. Margaret Ford Fisher** **Robert McCracken**

RECOMMENDATION

Accept the Quarterly Investment Report, Monthly Investment Reports, Monthly Financial Statements and Budget Reviews for Quarter 3, May and June 2026.

COMPELLING REASON AND BACKGROUND

- The monthly investment report provides the Board with a status of the investment portfolio, including book and market values, and complies with the relevant statute. This report includes the unexpended proceeds of various bond issues.
    - The portfolio is liquid and secure with 45% of the assets invested in local government pools, money market funds and interest-bearing checking accounts.
    - All pools and money market funds are rated "AAA" by Standard & Poor's, which is the highest level. All bank deposits are secured with U.S. Treasuries/Agencies. The balance of the portfolio is invested in U.S. Treasuries and government-sponsored entities/agencies with "AAA" credit ratings.

- The monthly financial statement and budget review provides the Board with a status analysis of the college and information related to the various funds of the college, including fund balances, comparison to previous year and comparison to budget.

- Awareness and review of financial information throughout the year helps to inform decision making, and allows for mid-year adjustments, if needed.

FISCAL IMPACT

For May, the interest income earned for the month and fiscal year to date totaled $1,083,432 and $16,878,569, respectively. The weighted average interest rate (WAR) on May 31, 2026, was 3.74% compared to 3.74% last month and 4.20% a year ago.

For June, the interest income earned for the month and fiscal year to date totaled $1,680,109 and $18,558,678, respectively. The weighted average interest rate (WAR) on June 30, 2026, was 3.75% compared to 3.74% last month and 4.23% a year ago.

Interest expense on outstanding debt was $1,330,266 for the month of May 2026 and $1,287,355 for the month of June 2026.

LEGAL REQUIREMENT

The investment report is required by the Public Funds Investment Act (Texas Government Code §2256.023) to be submitted to the governing body of Houston City College no less than quarterly.

STRATEGIC ALIGNMENT

1. Student Success, 5. College of Choice

ATTACHMENTS:

Description	Upload Date	Type
Financial Report - Presentation	7/28/2026	Presentation
Investment Report - June 2026	7/28/2026	Attachment
Financial Statement - June 2026	7/28/2026	Attachment
Quarterly Investment Report - May 2026	7/28/2026	Attachment
Investment Report - May 2026	7/28/2026	Attachment
Financial Statement - May 2026	7/28/2026	Attachment

This item is applicable to the following: District

FY 2026
Summary of June 2026
Monthly Financial Statements
and Budget Review

Dr. Margaret Ford Fisher, Chancellor

Robert McCracken, Vice Chancellor, Administration & Operations

Dawn Stephens, Interim Associate Vice Chancellor,

Finance & Accounting

August 5, 2026

Fund 1: Unrestricted Revenues

	Budget Comparison				Previous Fiscal Year Comparison			
	FY 2026 Adjusted Budget	Year-to-Date Actuals Thru June 30, 2026	Actuals as a % of Budget		Year-to-Date Actuals Thru June 30, 2026	Year-to-Date Actuals Thru June 30, 2025	Increase (Decrease) FY 2026 Compared to FY 2025	% Increase (Decrease)
REVENUES								
State Appropriations	$ 72,938,399	$ 76,518,213	104.9%	**A**	$ 76,518,213	$ 53,724,309	$ 22,793,904	42.4%
Ad Valorem Taxes	242,337,151	238,570,836	98.4%	**B**	238,570,836	222,290,223	16,280,613	7.3%
Tuition & Fees, Net	114,395,960	140,451,874	122.8%	**C**	140,451,874	131,342,650	9,109,224	6.9%
Other Local Income	19,406,390	16,576,795	85.4%		16,576,795	14,728,239	1,848,556	12.6%
Tuition & Fees, Net -- Extended Learning	7,609,984	8,721,187	114.6%	**D**	8,721,187	8,076,839	644,347	8.0%
Grant Revenue - Indirect Cost	650,000	671,408	103.3%	**E**	671,408	686,523	(15,115)	-2.2%
Total Revenues	457,337,884	481,510,313	105.3%		481,510,313	430,848,784	50,661,530	11.8%
Fund Balance Transfers In & Rolled POs	22,269,376	22,269,376	100.0%		22,269,376	17,809,983	4,459,393	25.0%
Total Revenues and Fund Balance Transfers	$ 479,607,260	$ 503,779,689	105.0%		$ 503,779,689	$ 448,658,767	$ 55,120,923	12.3%

Fund 1: Unrestricted Expenses

	Budget Comparison				Previous Fiscal Year Comparison			
	FY 2026 Adjusted Budget	Year-to-Date Actuals Thru June 30, 2026	Actuals as a % of Budget		Year-to-Date Actuals Thru June 30, 2026	Year-to-Date Actuals Thru June 30, 2025	Increase (Decrease) FY 2026 Compared to FY 2025	% Increase (Decrease)
EXPENSES								
Salaries	260,846,864	219,342,755	84.1%		219,342,755	209,166,958	10,175,798	4.9%
Employee Benefits	39,768,492	27,700,252	69.7%		27,700,252	25,504,246	2,196,006	8.6%
Supplies & General Expense	6,876,806	4,637,297	67.4%		4,637,297	4,306,842	330,456	7.7%
Travel	1,426,074	565,086	39.6%	**F**	565,086	650,376	(85,290)	-13.1%
Marketing Costs	4,176,296	2,063,115	49.4%	**G**	2,063,115	2,754,796	(691,681)	-25.1%
Rentals & Leases	416,813	132,900	31.9%	**H**	132,900	295,667	(162,767)	-55.1%
Insurance/Risk Mgmt.	10,655,077	8,240,374	77.3%		8,240,374	8,217,995	22,379	0.3%
Contracted Services	41,349,900	28,954,818	70.0%		28,954,818	27,272,026	1,682,792	6.2%
Utilities	11,267,194	8,445,706	75.0%		8,445,706	8,011,205	434,502	5.4%
Other Departmental Expenses	5,810,472	3,216,955	55.4%	**I**	3,216,955	2,106,745	1,110,210	52.7%
Instructional & Other Materials	12,183,527	6,744,543	55.4%	**J**	6,744,543	7,515,483	(770,941)	-10.3%
Maintenance & Repair	3,397,551	1,886,920	55.5%	**K**	1,886,920	1,610,707	276,213	17.1%
Transfers\Debt	48,246,760	47,833,992	99.1%	**L**	47,833,992	40,209,866	7,624,125	19.0%
Contingency/Initiatives	6,351,630	-	0.0%		-	-	-	0.0%
Capital Outlay	14,935,394	8,412,833	56.3%	**M**	8,412,833	12,196,502	(3,783,669)	-31.0%
Scholarship Distribution	11,898,412	10,800,053	90.8%	**N**	10,800,053	397,808	10,402,245	100.0%
Total Expenses	$ 479,607,260	$ 378,977,598	79.0%		$ 378,977,598	$ 350,217,222	$ 28,760,376	8.2%
NET REVENUE/(EXPENSES)	-	$ 124,802,091			$ 124,802,091	$ 98,441,545	$ 26,360,546	

Explanation of Variance Amounts

Variance Code	Notes
A	State appropriations are higher due to a late disbursement from the state in prior year and is expected to be over budget by year-end due to increases in FAST funding as a result of enrollment increases for Dual Credit.
B	Ad Valorem Taxes are higher as expected, due to increases in property valuations.
C	Tuition and Fees collections have increased due an increase in enrollment.
D	Tuition and Fees, Extended Learning collections fluctuate as course offerings fluctuate.
E	Grant Revenue is contingent on activity for the year.
F	Travel expenses varies due to timing differences in recording transactions from year-to-year.
G	Marketing expenses varies due to timing differences in recording transactions from year-to-year.
H	Rental expenses occur based on events during the year and vary from year-to-year.
I	Other Departmental expenditures are below budget due to reduced and efficient spending.
J	Instructional & Other Material expenses occur at irregular intervals, causing inconsistent monthly costs.
K	Maintenance & Repairs occur as needed and vary from month to month.
L	Transfers/Debt occur at irregular intervals, debt payments occur twice per year. Transfer/Debt will be within budget by year-end.
M	Capital Outlays occur at irregular intervals based on construction schedules and needs.
N	Scholarships are are distributed based on needs. Criterias are continuously being reviewed to ensure maximum distribution.

Thank You

HOUSTON CITY COLLEGE

MONTHLY INVESTMENT REPORT

For the Month of June 2026

Prepared by
Finance and Administration Division

The investment portfolio of the Houston City College is in compliance with the Public Funds Investment Act and the College's Investment Policy and Strategies.

/s/ Robert McCracken

Robert McCracken
Vice Chancellor, Administration & Operations

/s/ Dawn Stephens

Dawn Stephens
Interim Associate Vice Chancellor, Finance & Accounting

/s/ Victor Onwumere

Victor Onwumere
Executive Director, Finance & Treasury

HOUSTON CITY COLLEGE
INVESTMENT PORTFOLIO COMPOSITION
June 30, 2026

Beginning Book Value (June 1, 2026)	$	567,741,337
Beginning Market Value (June 1, 2026)	$	567,599,759
Additions/Subtractions (Book Value - Net)	$	(18,664,832)
Change in Market Value	$	(346,760)
Ending Book Value (June 30, 2026)	$	549,076,505
Ending Market Value (June 30, 2026)	$	548,117,085
Unrealized Gain/(Loss)	$	(959,420)
WAM (45% of Portfolio's Weighted Average Maturity)		1 day
WAM (55% of Portfolio's Weighted Average Maturity - Securities Held To Maturity)		422

* Net amount provided/(for) operations	$	(18,898,185)
* Net amount provided/(for) CIP/others		233,353
	$	(18,664,832)

EXECUTIVE SUMMARY
INVENTORY HOLDINGS REPORT
June 30, 2026

		Ending Book Value		Ending Market Value		Unrealized Gain (Loss)
US Treasuries	$	238,333,424	$	237,774,480	$	(558,944)
US Agencies		64,995,176		64,594,700		(400,476)
Local Government Pools		153,836,487		153,836,487		-
Money Market Funds		41,742,859		41,742,859		-
Certificate of Deposit		50,000,000		50,000,000		-
Interest Bearing Checking		168,559		168,559		-
Total	$	549,076,505	$	548,117,085	$	(959,420)
WAR (Weighted Average Interest Rate)				3.75%		

INVESTMENTS

INVENTORY HOLDINGS REPORT (OPERATING AND OTHERS)

June 30, 2026

Description	Held At	Coupon Rate	Yield Rate	Purchase Date	Maturity Date	Par	Discount AMT	Beginning Mkt. Value	Beginning Book Value	Net Change	Ending Book Value	Ending Mkt. Value	Change in Mkt. Value	Unrealized Gain/(Loss)
Fannie Mae ARM Pool 708686	Bank of America	4.0690%	0.0000%	02/22/05	05/01/33	4,829	$ (1,459)	$ 4,962	$ 6,288	$ (46)	$ 6,242	$ 4,910	$ -	$ (1,332)
Fannie Mae ARM Pool 805454	Bank of America	4.6720%	0.0000%	12/23/04	12/01/34	7,854	(5,919)	8,119	13,773	(58)	13,715	8,054	-	(5,661)
Federal Farm Credit Bank US Domestic Unsecured	Bank of America	4.2500%	4.3200%	02/12/25	01/28/28	10,000,000	19,430	10,030,531	9,980,570	-	9,980,570	10,008,962	(21,570)	28,392
Federal Farm Credit Bank US Domestic Unsecured	Bank of America	3.7500%	3.7872%	04/10/26	04/09/29	15,000,000	15,679	14,863,210.50	14,984,320.80	-	14,984,321	14,832,786	(30,425)	(151,535)
Federal Farm Credit Bank US Domestic Unsecured	Bank of America	3.7500%	3.7950%	04/10/26	04/09/29	15,000,000	18,932	14,863,210.50	14,981,067.90	-	14,981,068	14,832,786	(30,425)	(148,282)
U.S. Treasury Note US Govt Treasury	Bank of America	3.3800%	3.4940%	09/16/24	09/15/27	10,000,000	33,594	9,928,516	9,966,406	-	9,966,406	9,910,938	(17,578)	(55,469)
U.S. Treasury Note US Govt Treasury	Bank of America	2.7500%	4.0060%	10/25/24	07/31/27	15,000,000	489,150	14,797,266	14,510,850	-	14,510,850	14,782,031	(15,234)	271,181
U.S. Treasury Note US Govt Treasury	Bank of America	3.8800%	3.8800%	10/15/24	10/15/27	10,000,000	3,516	9,987,109	9,996,484	-	9,996,484	9,965,625	(21,484)	(30,859)
FARMER MAC DOMESTIC MTN UNSECURED	Bank of America	3.6300%	3.5600%	09/13/24	09/13/27	15,000,000	(27,510)	14,939,800	15,027,510	-	15,027,510	14,916,395	(23,405)	(111,115)
FARMER MAC DOMESTIC MTN UNSECURED	Bank of America	4.3500%	4.3430%	02/12/25	01/28/28	10,000,000	(1,750)	10,011,366	10,001,750	-	10,001,750	9,990,807	(20,559)	(10,943)
U.S. Treasury Note US Govt Treasury	Bank of America	3.7500%	4.1240%	12/5/2024	8/31/2026	10,000,000	62,500	9,999,902	9,937,500	-	9,937,500	9,999,219	(684)	61,719
U.S. Treasury Note US Govt Treasury	Bank of America	3.7500%	4.1640%	12/5/2024	8/31/2026	10,000,000	69,141	9,999,902	9,930,859	-	9,930,859	9,999,219	(684)	68,359
U.S. Treasury Note US Govt Treasury	Bank of America	0.8800%	4.1540%	12/5/2024	6/30/2026	10,000,000	493,750	9,977,319	9,506,250	(9,506,250)	0	0	-	-
U.S. Treasury Note US Govt Treasury	Bank of America	3.5000%	4.0790%	2/26/2025	1/31/2028	30,000,000	475,781	29,756,250	29,524,219	-	29,524,219	29,698,828	(57,422)	174,609
U.S. Treasury Note US Govt Treasury	Bank of America	2.7500%	4.0810%	2/26/2025	2/15/2028	10,000,000	368,750	9,792,969	9,631,250	-	9,631,250	9,780,859	(12,109)	149,609
U.S. Treasury Note US Govt Treasury	Bank of America	3.8800%	4.0150%	3/19/2025	3/15/2028	10,000,000	39,063	9,976,563	9,960,938	-	9,960,938	9,954,688	(21,875)	(6,250)
U.S. Treasury Note US Govt Treasury	Bank of America	3.5000%	3.6574%	1/22/2026	3/16/2028	10,000,000	42,188	9,867,187.50	9,957,812.50	-	9,957,813	9,848,438	(18,750)	(109,375)
U.S. Treasury Note US Govt Treasury	Bank of America	1.7500%	3.6656%	1/22/2026	3/17/2028	10,000,000	543,750	9,419,921.90	9,456,250.00	-	9,456,250	9,414,844	(5,078)	(41,406)
U.S. Treasury Note US Govt Treasury	Bank of America	1.7500%	3.6700%	1/22/2026	3/18/2028	20,000,000	1,087,160	18,839,843.80	18,912,840.00	-	18,912,840	18,829,688	(10,156)	(83,152)
U.S. Treasury Note US Govt Treasury	Bank of America	1.7500%	3.6700%	1/22/2026	3/19/2028	20,000,000	1,084,600	18,839,843.80	18,915,400.00	-	18,915,400	18,829,688	(10,156)	(85,712)
U.S. Treasury Note US Govt Treasury	Bank of America	0.6250%	3.4790%	2/20/2026	3/31/2027	20,000,000	614,804	19,480,208.40	19,385,196.00	-	19,385,196	19,504,948	24,740	119,752
U.S. Treasury Note US Govt Treasury	Bank of America	2.3750%	3.4603%	2/20/2026	3/31/2029	30,000,000	951,900	28,654,687.50	29,048,100.00	-	29,048,100	28,627,734	(26,953)	(420,366)
U.S. Treasury Note US Govt Treasury	Bank of America	2.3800%	3.6950%	3/19/2026	3/31/2029	15,000,000	396,945	14,327,343.75	14,603,055.49	-	14,603,055	14,313,867	(13,477)	(289,188)
U.S. Treasury Note US Govt Treasury	Bank of America	2.3800%	3.7110%	3/19/2026	3/31/2029	15,000,000	403,737	14,327,343.75	14,596,263.30	-	14,596,263	14,313,867	(13,477)	(282,396)
Debt Service 2001A Bond Interest Checking	Bank of America		1.8000%				-	1,322.66	1,322.66	2	1,325	1,325	-	-
HCCS Merchant Service	Bank of America		0.6600%				-	25,739.97	25,739.97	(32)	25,708	25,708	-	-
LTD 2013 Tax Bond General Checking	Bank of America		1.7900%				-	3,899.89	3,899.89	175	4,075	4,075	-	-
Merrill Lynch (Morgan Stanley Govt/Goldman Sachs	Bank of America		3.5500%				-	3,261.91	3,261.91	10	3,272	3,272	-	-
Money Market 2006 Jr. Lien Debt Reserve	Bank of America		3.5500%				-	3,225,196	3,225,196	9,405	3,234,601	3,234,601	-	-
LTD 2013 Tax Bond General Checking	JP Morgan Chase		3.6000%				-	(20,730.20)	(20,730.20)	158,182.26	137,452.06	137,452.06	-	-
Merrill Lynch (Morgan Stanley Govt/Goldman Sachs	JP Morgan Chase		0.0000%				-	48,306,863.34	48,306,863.34	(9,801,876.23)	38,504,987.11	38,504,987.11	-	-
Money Market 2006 Jr. Lien Debt Reserve	JP Morgan Chase		1.7900%				-	-	-	-	-	-	-	-
Chase Certificate of Deposit	JP Morgan Chase		3.4200%					50,000,000.00	50,000,000.00	-	50,000,000.00	50,000,000.00	-	-
Lone Star (Corporate Overnight Fund)	State Street Bank		3.7770%				-	70,256,928.33	70,256,928.33	218,057.90	70,474,986.23	70,474,986.23	-	-
TexPool - General Funds	State Street Bank		3.6492%				-	13,989,194.72	13,989,194.72	290,393.01	14,279,587.73	14,279,587.73	-	-
TexPool - Prime	State Street Bank		3.7958%				-	69,114,706.99	69,114,706.99	(32,793.58)	69,081,913.41	69,081,913.41		
TOTAL								**$ 567,599,759**	**$ 567,741,337**	**$ (18,664,832)**	**$ 549,076,505**	**$ 548,117,085**	**$ (346,760)**	**$ (959,420)**

Summary Operating Statements

For the Period
September 1, 2025 - June 30, 2026

For the Meeting of the Board of Trustees - August 5, 2026

for

Houston City College

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For the Period September 1, 2025 - June 30, 2026

Houston City College

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Summary of Financial Statements
As of June 30, 2026

On June 18, 2025, the Board of Trustees approved the FY 2026 operating budget totaling $479.6 million. An additional $1 million was approved at the August meeting, bringing the total approved budget to $475 million. The FY 2026 budget included conservative revenue and expense estimates. Included in the FY 2026 budget are fund balance transfers totaling $17.6 million; $7.6 million to continue addressing deferred maintenance, and $9 million for Houston Reconnect scholarships. At the August Board meeting the Board approved an additional $1M for Connect 2 workforce scholarships. Also, in April 2026 a budget adjustment of $4.7 million was completed for a previously approved legal obligation.

The Board approved the FY 2026 Auxiliary budget, Restricted Funds budget, and the Capital and Technology Plan budget. The approved FY 2026 Auxiliary Services budget totals $9.8 million. Overall, this is a 14% increase compared to the prior year, primarily due to annual salary increases, and overhead cost increases for non-payroll expenses. The Restricted budget totals $151 million for grant activities, financial aid, and payments for employee benefits. Finally, the approved Capital and Technology Plan budget totals $7.5 million, which is earmarked for the continuation of asset upgrades and replacement of information and instructional technology equipment.

The Unrestricted Fund as of June 30, 2026, total revenues and fund balance transfer-ins are $503.8 million. This represents 105% of the budgeted total of $479.6 million. Expenses total $379 million to date, which is 79% of the total expense budget of $479.6 million. Compared with the same period last year, revenues and transfers are higher by 12.3 % and expenses are higher by 8.2%. Actual net revenue is $124.8 million to date.

Ad Valorem tax revenue collections are higher when compared to last year mainly due to increases in property valuations. Tax revenue will normalize and fall within budget by year end.

State appropriations are 42.4% higher when compared to prior year primarily due to a late disbursement from the state in prior year.

Tuition and fees, net, which include revenues for semester credit hour (SCH) courses, are 6.9% higher than last year at this time. Gross tuition and fee revenues are up 10.2% compared to last year due to increased enrollments and increased program offerings in high demand fields (see page 9). Total waivers and exemptions increased by 29.7% primarily due to Dual Credit waivers.

Continuing Education/Non-credit tuition and fees, net are 8% higher than last year at this time. Gross tuition and fees revenues are up by 8%.

Actual salaries for FY 2026 are 4.9% higher compared to FY 2025; this is due primarily to a Board approved salary increase of 2% for faculty and full-time employees. Part-time hourly staff received a 1.5% increase. An increase in PT faculty, due to enrollment growth, also contributed to the increase. Employee benefits are higher by 8.6% for FY 2026 compared to FY 2025.

Transfers/Debt remain high due to continuing the budgeted transfers for Deferred Maintenance and technology fees.

Several line-item expenses (supplies, travel, marketing, insurance, contracted services, instructional and other material, etc.) have variances due to timing differences in recording transactions from year-to-year.

Debt interest expense for the month totaled $1,287,355 compared to this time in FY 2025 of $1,500,797.

HOUSTON CITY COLLEGE
Statement of Revenues, Expenses and Fund Balances - All Funds
As of June 30, 2026

	Unrestricted	Restricted	Auxiliary	Loans	Scholarship	Unexpended Plant	Capital and Technology	Retirement of Debt	Investment in Plant	Total
Revenues	$ 481,510,313	$ 32,938,359	$ 7,832,354	$ 66,354,806	$ 137,270,922	$ (27,172,206)	$ 28,687,500	$ 42,561,559	$ 270,991	$ 770,254,599
Expenses										
Salaries	219,342,755	4,615,684	883,704	-	3,118,588	-	45,767	-	-	228,006,499
Employee Benefits	27,700,252	18,116,802	172,625	-	-	-	-	-	-	45,989,679
Supplies & General Expense	4,637,297	457,458	735,018	-	-	36,866	301,987	-	-	6,168,626
Travel	565,086	108,423	57,403	-	-	-	-	-	-	730,911
Marketing Costs	2,063,115	47,035	2,700	-	-	-	-	-	-	2,112,849
Rentals & Leases	132,900	-	15,831	-	-	1,229	-	-	-	149,960
Insurance/Risk Mgmt.	8,240,374	1,295	1,785	-	-	-	-	-	-	8,243,454
Contracted Services	28,954,818	798,645	1,304,425	-	-	106,630	450,377	323,684	-	31,938,580
Utilities	8,445,706	-	454,703	-	-	-	-	-	-	8,900,409
Other Departmental Expenses	3,216,955	533,945	367,410	-	256,408	-	-	-	-	4,374,718
Instructional & Other Materials	6,744,543	486,000	834	-	-	200,377	592,823	-	-	8,024,577
Maintenance & Repair	1,886,920	58,293	18,852	-	-	-	12,160	-	-	1,976,225
Transfers (In)/Out[1]	43,145,317	-	-	-	(3,408,893)	(29,265,716)	970,216	(11,440,924)	-	-
Debt	4,688,675	-	-	-	-	-	-	46,377,664	-	51,066,339
Capital Outlay	8,412,833	1,313,286	502,851	-	-	5,146,657	14,017,665	-	-	29,393,292
Amortization/Depreciation	-	-	-	-	-	-	-	-	29,550,423	29,550,423
Scholarship Distribution	10,800,053	-	1,631,617	66,354,806	137,179,814	-	-	-	-	215,966,289
Total Expenses	378,977,598	26,536,867	6,149,757	66,354,806	137,145,916	(23,773,957)	16,390,995	35,260,425	29,550,423	672,592,829
Net Revenues/(Expenses)	102,532,715	6,401,492	1,682,598	-	125,006	(3,398,249)	12,296,505	7,301,134	(29,279,432)	97,661,770
Other Adjustments and Transfers										
Debt Principal Payments[2]	-	-	-	-	-	-	-	-	-	-
Debt Refinancing	-	-	-	-	-	-	-	-	-	-
Capitalization of Assets & CIP[2]	-	-	-	-	-	700,733	6,217,941	-	45,592,951	52,511,625
Transfers of Completed Projects/Assets	-	-	-	-	-	-	-	-	-	-
Transfers of Balances between Funds	-	-	-	-	-	-	-	-	-	-
Total Other Adjustments and Transfers	-	-	-	-	-	700,733	6,217,941	-	45,592,951	52,511,625
Beginning Fund Balances, Audited	42,783,470	897,080	23,605,096	238,698	4,017,685	126,030,418	-	20,049,079	590,834,013	808,455,539
Ending Fund Balances	**$ 145,316,185**	**$ 7,298,575**	**$ 25,287,693**	**$ 238,698**	**4,142,691**	**$ 123,332,903**	**$ 18,514,446**	**$ 27,350,213**	**$ 607,147,532**	**$ 958,628,937**

[1]Transfers include student revenue bond payment funds, scholarship matching funds, and transfers to Unexpended Plant and Capital and Technology Funds.

[2]Per government accounting practices, items included in the expenses category above are subsequently deducted from YTD expenses shown above and reclassified as increases or decreases to appropriate asset and liability line items on the balance sheet (page 8). Also, includes GASB 96 SBITA.

HOUSTON CITY COLLEGE
Unrestricted Revenues and Expenses
Comparison to Budget and Previous Fiscal Year
As of June 30, 2026
83.3% of Year

	Budget Comparison			Previous Fiscal Year Comparison			
	FY 2026 Adjusted Budget	Year-to-Date Actuals Thru June 30, 2026	Actuals as a % of Budget	Year-to-Date Actuals Thru June 30, 2026	Year-to-Date Actuals Thru June 30, 2025	Increase (Decrease) FY 2026 Compared to FY 2025	% Increase (Decrease)
REVENUES							
State Appropriations	$ 72,938,399	$ 76,518,213	104.9%	$ 76,518,213	$ 53,724,309	$ 22,793,904	42.4%
Ad Valorem Taxes	242,337,151	238,570,836	98.4%	238,570,836	222,290,223	16,280,613	7.3%
Tuition & Fees, Net	114,395,960	140,451,874	122.8%	140,451,874	131,342,650	9,109,224	6.9%
Other Local Income	19,406,390	16,576,795	85.4%	16,576,795	14,728,239	1,848,556	12.6%
Tuition & Fees, Net -- Extended Learning	7,609,984	8,721,187	114.6%	8,721,187	8,076,839	644,347	8.0%
Grant Revenue - Indirect Cost	650,000	671,408	103.3%	671,408	686,523	(15,115)	-2.2%
Total Revenues	457,337,884	481,510,313	105.3%	481,510,313	430,848,784	50,661,530	11.8%
Fund Balance Transfers-In	22,269,376	22,269,376	100.0%	22,269,376	17,809,983	4,459,393	25.0%
Total Revenues and Fund Balance Transfers	$ 479,607,260	$ 503,779,689	105.0%	$ 503,779,689	$ 448,658,767	$ 55,120,923	12.3%
EXPENSES							
Salaries	260,846,864	219,342,755	84.1%	219,342,755	209,166,958	10,175,798	4.9%
Employee Benefits	39,768,492	27,700,252	69.7%	27,700,252	25,504,246	2,196,006	8.6%
Supplies & General Expense	6,876,806	4,637,297	67.4%	4,637,297	4,306,842	330,456	7.7%
Travel	1,426,074	565,086	39.6%	565,086	650,376	(85,290)	-13.1%
Marketing Costs	4,176,296	2,063,115	49.4%	2,063,115	2,754,796	(691,681)	-25.1%
Rentals & Leases	416,813	132,900	31.9%	132,900	295,667	(162,767)	-55.1%
Insurance/Risk Mgmt.	10,655,077	8,240,374	77.3%	8,240,374	8,217,995	22,379	0.3%
Contracted Services	41,349,900	28,954,818	70.0%	28,954,818	27,272,026	1,682,792	6.2%
Utilities	11,267,194	8,445,706	75.0%	8,445,706	8,011,205	434,502	5.4%
Other Departmental Expenses	5,810,472	3,216,955	55.4%	3,216,955	2,106,745	1,110,210	52.7%
Instructional & Other Materials	12,183,527	6,744,543	55.4%	6,744,543	7,515,483	(770,941)	-10.3%
Maintenance & Repair	3,397,551	1,886,920	55.5%	1,886,920	1,610,707	276,213	17.1%
Transfers\Debt	48,246,760	47,833,992	99.1%	47,833,992	40,209,866	7,624,125	19.0%
Contingency/Initiatives	6,351,630	-	100.0%	-	-	-	0.0%
Capital Outlay	14,935,394	8,412,833	56.3%	8,412,833	12,196,502	(3,783,669)	-31.0%
Scholarship Distribution	11,898,412	10,800,053	90.8%	10,800,053	397,808	10,402,245	100.0%
Total Expenses	$ 479,607,260	$ 378,977,598	79.0%	$ 378,977,598	$ 350,217,222	$ 28,760,376	8.2%
NET REVENUE/(EXPENSES)	-	$ 124,802,091		$ 124,802,091	$ 98,441,545	$ 26,360,546	

HOUSTON CITY COLLEGE

Auxiliary Revenues and Expenses by Fund

As of June 30, 2026

Auxiliary Funds - Uncommitted Portion

	Main Leasing	Misc. Auxiliary*	Bookstore Commission	Scholarships	**Subtotal Uncommitted**
Revenues	$ 4,485,195	$ 237,115	$ 1,095,910	$ -	$ 5,818,220
Expenses					
Salaries	293,492	92,581	-	81,978	468,051
Employee Benefits	69,201	11,673	-	857	81,731
Supplies & General Expense	120,905	100,731	-		221,636
Travel			-		-
Marketing Costs			-		-
Rentals & Leases			-		-
Insurance/Risk Mgmt.			-		-
Contracted Services	1,384,010	14,317	-		1,398,326
Utilities			-		-
Other Departmental Expenses	708,837	293,109	-		1,001,946
Instructional & Other Materials			-		-
Maintenance & Repair			-		-
Transfers/Debt			-		-
Capital Outlay			-		-
Scholarship Distribution			-	1,586,825	1,586,825
Total Expenses	2,576,444	512,411	-	1,669,660	4,758,515
Contribution to Fund Balance	**$ 1,908,751**	**$ (275,296)**	**$ 1,095,910**	**$ (1,669,660)**	**1,059,705**
Beginning Fund Balance, Audited					**19,421,438**
Ending Fund Balance					**$ 20,481,143**

* *Expenditures in this category include Government Relations, Mobile Go, etc.*

HOUSTON CITY COLLEGE

Auxiliary Revenues and Expenses By Fund

As of June 30, 2026

Auxiliary Funds - International and Committed Portions

	International		Committed				Total
	Other International Initiatives	**Subtotal International**	Student Vending Commission	Student Activity Fee	Student Athletic Fee	**Subtotal Committed**	**Total Auxiliary**
Revenues	$ -	$ -		$ 1,109,693	$ 904,441	$ 2,014,134	$ 7,832,354
Expenses							
Salaries	-	-	-	108,184	351,869	460,053	928,104
Employee Benefits	-	-	-	5,241	85,652	90,894	172,625
Supplies & General Expense	55,448	55,448	-	422,036	116,077	538,113	815,197
Travel		-	-			-	-
Marketing Costs		-	-			-	-
Rentals & Leases		-	-			-	-
Insurance/Risk Mgmt.		-	-			-	-
Contracted Services		-	-	48,094	67,235	115,329	1,513,655
Utilities		-	-			-	-
Other Departmental Expenses	3,706	3,706	-	71,812.85	55,886	127,699	1,133,351
Instructional & Other Materials		-	-			-	-
Maintenance & Repair		-	-			-	-
Transfers/Debt		-	-			-	-
Capital Outlay		-	-			-	-
Scholarship Distribution		-	-			-	1,586,825
Total Expenses	59,154	59,154	-	655,368	676,719	1,332,087	6,149,757
Contribution to Fund Balance	**(59,154)**	**(59,154)**	**-**	**454,325**	**227,721**	**682,047**	**1,682,598**
Beginning Fund Balance, Audited		**1,399,422**	**(1,284,080)**	**2,083,297**	**1,985,018**	**2,784,235**	**23,605,095**
Ending Fund Balance		**$ 1,340,268**	**$ (1,284,080)**	**$ 2,537,622**	**$ 2,212,739**	**$ 3,466,282**	**$ 25,287,693**

HOUSTON CITY COLLEGE

Unrestricted Adjusted Budgets and Actuals by Division - Summary Comparison

As of June 30, 2026

83.3% of Year

Division	FY 2026 Adjusted Budget	Actuals as of June 30, 2026	% Spent	FY 2025 Adjusted Budget	Actuals as of June 30, 2025	% Spent
Central College	$ 16,407,653	$ 13,924,497	84.9%	$ 15,641,239	12,594,333	80.5%
Northwest College	19,942,114	16,419,871	82.3%	18,668,610	14,517,021	77.8%
Northeast College	18,714,704	16,039,175	85.7%	17,605,035	14,489,441	82.3%
Southwest College	19,754,276	15,993,012	81.0%	17,287,923	14,674,253	84.9%
Southeast College	17,720,205	15,670,978	88.4%	17,534,491	15,031,246	85.7%
Coleman College	23,636,182	18,669,737	79.0%	22,234,124	17,966,766	80.8%
Academic Instruction	84,410,626	75,536,160	89.5%	81,541,897	70,444,794	86.4%
Office of the Chancellor	12,083,116	8,916,328	73.8%	11,326,824	8,314,742	73.4%
Instructional Services	27,979,258	22,653,712	81.0%	20,671,886	15,051,770	72.8%
Online College	3,513,050	2,824,966	80.4%	3,169,769	2,522,735	79.6%
Student Services	11,096,424	7,735,559	69.7%	11,633,307	7,142,588	61.4%
Strategy, Planning & Institutional Effectiveness	4,971,122	3,504,079	70.5%	5,082,937	3,513,949	69.1%
External & Governmental Relations, Transfers and Alumni Relations	2,238,061	1,531,724	68.4%	2,145,764	1,414,330	65.9%
Legal & Compliance	23,384,660	18,440,644	78.9%	17,097,180	13,517,903	79.1%
Finance & Accounting	69,671,044	52,634,083	75.5%	72,852,963	58,911,866	80.9%
System	115,610,863	83,542,314	72.3%	124,035,263	75,484,867	60.9%
Grand Total	**$ 479,607,260**	**$ 378,977,598**	**79.0%**	**$ 465,139,254**	**$ 350,217,222**	**75.3%**

HOUSTON CITY COLLEGE
Balance Sheet by Fund
As of June 30, 2026

	CURRENT & LOAN FUNDS[1]	PLANT & BOND FUNDS[2]	TOTAL ALL FUNDS	PRIOR YEAR TOTAL FUNDS 8-31-2025
ASSETS				
Current Assets:				
Cash & cash equivalents	$ 113,305,209	$ 121,965,503	$ 235,270,712	$ 222,525,282
Accounts receivable (net)	69,783,351	3,102,752	72,886,103	33,361,251
Deferred charges	1,034,081	-	1,034,081	12,374,580
Prepaids	8,810,142	-	8,810,142	9,098,114
Total Current Assets	192,932,783	125,068,255	318,001,038	277,359,227
Non-current Assets:				
Restricted cash & cash equivalents	-	24,445,311	24,445,311	34,810,115
Long-term investments	302,354,874	12,964	302,367,838	219,554,291
Long-term lease receivable	18,734,515	-	18,734,515	18,241,761
Capital assets, net	9,020,405	1,110,397,413	1,119,417,818	1,134,300,351
Total Non-current Assets	330,109,794	1,134,855,689	1,464,965,483	1,406,906,518
Total Assets	$ 523,042,577	$ 1,259,923,944	$ 1,782,966,521	$ 1,684,265,745
Deferred Outflows of Resources:				
OPEB	12,647,768	-	12,647,768	12,647,768
Pension	19,860,348	-	19,860,348	19,860,348
Advance Funding Valuation	-	1,300,727	1,300,727	1,300,727
Total Deferred Outflows of Resources	$ 32,508,116	$ 1,300,727	$ 33,808,843	$ 33,808,843
Total Assets and Deferred Outflows of Resources	$ 555,550,693	$ 1,261,224,671	$ 1,816,775,364	$ 1,718,074,587
LIABILITIES				
Current Liabilities:				
Accounts payable	22,710,745	436,514	23,147,259	17,734,123
Accrued Interest- SBITA	466,208	-	466,208	466,208
Accrued liabilities	633,242	39,462	672,704	8,552,333
Compensated absences	15,972,276	-	15,972,276	15,972,276
Funds held for others	656,258	189,210	845,468	841,776
Deferred revenue	23,954,777	786,325	24,741,102	33,120,650
SBITA- Current portion	5,435,692	-	5,435,692	5,435,692
Net OPEB liability-current portion	4,009,122	-	4,009,122	4,009,122
Notes payable-current portion	-	183,306	183,306	728,033
Bonds payable-current portion	-	-	-	37,570,000
Total Current Liabilities	73,838,320	1,634,817	75,473,137	124,430,213
Non-current Liabilities:				
SBITA Liability	3,120,956	-	3,120,956	3,120,956
Net OPEB liability	137,226,159	-	137,226,159	137,226,159
Net pension liability	91,994,941	-	91,994,941	91,994,941
Notes payable	-	1,042,536	1,042,536	1,042,536
Bonds payable	-	473,846,086	473,846,086	473,846,086
Total Non-current Liabilities	232,342,056	474,888,622	707,230,678	707,230,678
Total Liabilities	$ 306,180,376	$ 476,523,439	$ 782,703,815	$ 831,660,891
Deferred Inflows of Resources:				
Leases	18,712,730	-	18,712,730	21,228,275
OPEB	41,352,953	-	41,352,953	41,352,953
Pension	7,020,792	-	7,020,792	7,020,792
Advance Funding Valuation	-	8,356,137	8,356,137	8,356,137
Total Deferred Inflows of Resources	$ 67,086,475	$ 8,356,137	$ 75,442,612	$ 77,958,157
Total Liabilities and Deferred Inflows of Resources	$ 373,266,851	$ 484,879,576	$ 858,146,427	$ 909,619,048
Net Revenue/(Expenses)				
Unrestricted	104,215,312	-	104,215,312	(24,597,751)
Restricted	6,526,501	-	6,526,501	674,395
Net Investment in Plant	-	39,431,585	39,431,585	98,057,870
Ending Fund Balances	$ 182,283,842	$ 776,345,095	$ 958,628,937	$ 808,455,539
Total Liabilities & Fund Balances	$ 555,550,693	$ 1,261,224,671	$ 1,816,775,364	$ 1,718,074,587

[1] *Includes Unrestricted, Restricted, Loan & Endowment, Scholarship, Agency and Auxiliary Funds.*

[2] *Includes Unexpended Plant, Retirement of Debt and Investment in Plant Funds.*

HOUSTON CITY COLLEGE
Exemptions and Waivers Detail
As of June 30, 2026

	FY 2025		FY 2026	
	Prior Year Activity thru 8/31/2025	Year-to-Date Activity thru 06/30/2025	Year-to-Date Activity thru 06/30/2026	Actuals % Increase/ (Decrease)YTD vs. Prior YTD
Tuition & Fees				
Budget:				
Adjusted Budget, Annual*	$ 126,237,802	$ 131,342,650	$ 114,395,960	-12.9%
Revenues:				
Gross Tuition & Fees	151,515,167	153,267,213	168,896,007	10.2%
Waivers & Exemptions:				
Dual Credit & Early College HS	(19,222,225)	(19,193,122)	(24,986,029)	30.2%
Other	(3,345,302)	(2,731,441)	(3,458,104)	26.6%
Total Waivers & Exemptions	(22,567,527)	(21,924,563)	(28,444,133)	29.7%
Total Tuition & Fees Revenue, Net	**$ 128,947,640**	**$ 131,342,650**	**$ 140,451,874**	**6.9%**
Tuition & Fees - Extended Learning (EL)				
Budget:				
Adjusted Budget, Annual*	$ 7,885,993	$ 8,076,839	$ 7,609,984	-5.8%
Revenues:				
Gross Tuition & Fees	8,435,498	8,076,839	8,721,187	8.0%
Waivers & Exemptions:				
Department of Corrections	-	-	-	0.0%
Total EL Tuition & Fees Revenue, Net	**$ 8,435,498**	**$ 8,076,839**	**$ 8,721,187**	**8.0%**

	FY 2025		FY 2026	
Exemptions & Waivers	**Prior Year Activity thru 8/31/2025**	**Year-to-Date Activity thru 06/30/2025**	**Year-to-Date Activity thru 06/30/2026**	**Actuals % Increase/ (Decrease)YTD vs. PriorYTD**
Dual Credit & Early College HS Waiver	19,222,225	19,193,122	24,986,029	30.2%
Other Exemptions:				
Employee Fee Exemptions	46,164	45,685	53,116	16.3%
Firemen	43,929	40,803	26,382	-35.3%
Hazelwood	1,265,115	1,229,296	1,382,931	12.5%
Deaf & Blind	141,103	139,677	149,799	7.2%
High Ranking High School Grad	1,364	1,848	-	-100.0%
Good Neighbor Program	104,266	104,266	30,998	-70.3%
Child of Disabled Vet	2,817	2,642	3,501	32.5%
CHILDREN OF POW/PMA	397,808	-	-	100.0%
Employee of State College & University	4,703	5,273	1,282	-75.7%
Non-resident Teach/Research Assistant	10,602	10,602	16,993	60.3%
Non-resident Competitive Scholarships	6,555	6,555	12,526	91.1%
Senior Citizens	445,900	437,059	594,915	36.1%
Misc Tuition/Fees Waivers	-	10,300	-	-100.0%
Concurrent Enrollment	222	222	-	-100.0%
Foster Children-Resident	301,126	302,832	354,646	17.1%
TX Tomorrow Waiver	277	277	-	-100.0%
Surviving Spouse/Children	-	-	1,146	100.0%
Peace Officer Exemption	16,211	15,510	22,325	43.9%
Adopted Student Waiver	357,878	353,865	371,771	5.1%
FAST Book & OD Fees	199,262	24,729	435,773	1662.2%
Total Other Exemptions	3,345,302	2,731,441	3,458,104	26.6%
Grand Total Exemptions & Waivers	**$ 22,567,527**	**$ 21,924,563**	**$ 28,444,133**	**29.7%**

*Amount net of exemptions & waivers.

HOUSTON CITY COLLEGE
3rd Quarter Investment Report (Including Deposits) by State Auditor's Office
March 1, 2026 through May 31, 2026

Investment or Deposit Type		MAY 31, 2026 Market Value
Publicly Traded Equity and Similar Investments		
Common Stock (U.S. and foreign stocks held in separately managed accounts or internally managed by institution investment staff; exclude mutual or commingled funds)		
Equity/Stock Mutual Funds		
Balanced Mutual Funds (where target allocation is > 50% equities)		
"Common fund" Equity Commingled Funds		
Other Equity Commingled Funds (if primarily invested in publicly traded equities)		
Preferred Stock		
Other - list by type		
Total Publicly Traded Equity and Similar Investments	**$**	**-**
"Other" Investments - Other than Publicly Traded Equity and Debt Investments		
Real Estate (include direct ownership & investments in real estate limited partnerships, private REITs, or similar vehicles; include a portfolio of publicly traded REITs if managed as a separate asset allocation category rather than comprising part of a broadly diversified stock portfolio)		
Other Real Asset Investments (e.g. investments in infrastructure funds)		
Private Equity		
Hedge Funds		
"Common fund" Alternative Asset Commingled Funds (Real Estate, Private Equity, Hedge Funds, Commodities, etc.)		
Annuities		
Commodities		
Collectibles		
Other - list by type		
Total "Other" Investments - Other than Publicly Traded Equity & Debt Investments	**$**	**-**
Publicly Traded Debt & Similar Investments>1 year maturity		
U.S. Government Securities ("Treasuries")	$	247,972,176
U.S. Government Agency Securities ("Agencies")		64,708,119
Mortgage Pass-throughs - "Agency"		13,080
Mortgage Pass-throughs - "Private Label"		
Certificates of Deposit (CD) - Nonnegotiable		50,000,000
Certificates of Deposit (CD) - Negotiable		
Asset-Backed Securities (ABS) (other than mortgage-backed securities)		
Sovereign Debt (non-U.S.)		
Municipal Obligations		
Collateralized Mortgage Obligations (CMOs) - list below by category		
Interest Only Strips (IOs)		
Principal Only Strips (POs)		
Inverse Floaters		
Stated Final Maturity longer than 10 years		
Other CMOs - "Agency"		
Other CMOs - "Private Label"		
Corporate Obligations (U.S. or foreign companies) - list below by rating		
Highly Rated (AAA/AA or equivalent)		
Other Investment Grade (A/BBB or equivalent)		
High Yield Bonds (<BBB or equivalent)		
Not Rated (NR)		
Fixed Income/Bond Mutual Funds (longer term; registered with the SEC)		
Balanced Mutual Funds (where target allocation is > 50% bonds or other debt securities)		
"Common fund" Fixed Income/Bond Commingled Funds		
Other Fixed Income/Bond Commingled Funds (primarily invested in publicly traded debt securities; not registered with the SEC)		
GICs (Guaranteed Investment Contracts)		
Other - list by type		
Total Publicly Traded Debt & Similar Investments >1 year	**$**	**362,693,375**
Short-Term Investments & Deposits		
U.S. Government Securities ("Treasuries")	$	-
U.S. Government Agency Securities ("Agencies")		-
Bankers' Acceptances		
Commercial Paper - A1/P1 (or equivalent)		
Other Commercial Paper - lower rated		
Repurchase Agreements (Repos)		
Money Market Mutual Funds (registered with the SEC)		
Short-Term Mutual Funds Other than Money Market Mutual Funds (registered with the SEC)		
Public Funds Investment Pool Created to Function as a Money Market Mutual Fund (not registered with SEC)		
TexPool (and TexPool Prime)		83,103,902
Other Public Funds Investment Pools Functioning as Money Market Mutual Funds		51,535,321
Other Investment Pools - Short-Term (not created to function as a money market mutual fund) - Lone Star		70,256,928
Certificates of Deposit (CD) - Nonnegotiable		
Certificates of Deposit (CD) - Negotiable		
Bank Deposits (Savings Accounts)		
Cash at Bank		3,759,635
Cash Held at State Treasury		
Securities Lending Collateral Reinvestments (direct investments or share of pooled collateral)		
Other - list by type		
Total Short-Term Investments & Deposits	**$**	**208,655,786**
TOTAL INVESTMENTS and DEPOSITS	**$**	**571,349,161**

1. Does the institution employ outside investment advisors or managers and, if so, who are they (provide individual or firm name and address)? Do the outside investment advisors or managers have the authority to make investment decisions without obtaining prior approval? **NO**

2. Does the institution use soft dollar, directed brokerage or directed commission, commission recapture, or similar arrangements (these arrangements typically involve using brokerage commissions as a means of paying for other related investment services through credits of a portion of brokerage commissions paid rather than through direct payments, or using selected brokers who will rebate a portion of commissions they receive on trades for the investor)? If the answer to this question is yes, the institution must summarize briefly the guidelines that govern the use of such arrangements. **NO**

3. Is the institution associated with an independent endowment or foundation? If the answer to this question is yes, the institution must provide contact information (name and address) for the individual(s) who manage the independent endowment or foundation. The institution must also provide, if available, the market value of the endowment's or foundation's investments. **YES**

HOUSTON CITY COLLEGE FOUNDATION
3100 Main (12th Floor), Houston, Texas 77002
Karen Schmidt, Executive Director and President, E-mail: karen.schmidt2@hccs.edu, Telephone: 713-718-8495
Malinda Wooten, Manager, Accounting & Financial Reporting, E-mail: malinda.wooten@hccs.edu, Telephone 713-718-6202

Investments at Market Value as of August 31, 2025 **$ 22,354,407**

HOUSTON CITY COLLEGE

MONTHLY INVESTMENT REPORT

For the Month of May 2026

Prepared by
Finance and Administration Division

The investment portfolio of the Houston City College is in compliance with the Public Funds Investment Act and the College's Investment Policy and Strategies.

/s/ Robert McCracken

Robert McCracken
Vice Chancellor, Administration & Operations

/s/ Dawn Stephens

Dawn Stephens
Interim Associate Vice Chancellor, Finance & Accounting

/s/ Victor Onwumere

Victor Onwumere
Executive Director, Finance & Treasury

HOUSTON CITY COLLEGE
INVESTMENT PORTFOLIO COMPOSITION
May 31, 2026

Beginning Book Value (May 1, 2026)	$	597,974,910
Beginning Market Value (May 1, 2026)	$	598,365,190
Additions/Subtractions (Book Value - Net)	$	(30,233,573)
Change in Market Value	$	(531,961)
Ending Book Value (May 31, 2026)	$	567,741,337
Ending Market Value (May 31, 2026)	$	567,599,759
Unrealized Gain/(Loss)	$	(141,578)
WAM (45% of Portfolio's Weighted Average Maturity)		1 day
WAM (55% of Portfolio's Weighted Average Maturity - Securities Held To Maturity)		435

* Net amount provided/(for) operations	$	(30,245,992)
* Net amount provided/(for) CIP/others		12,419
	$	(30,233,573)

EXECUTIVE SUMMARY
INVENTORY HOLDINGS REPORT
May 31, 2026

		Ending Book Value		Ending Market Value		Unrealized Gain (Loss)
US Treasuries	$	247,839,674	$	247,972,176	$	132,502
US Agencies		64,995,280		64,721,199		(274,081)
Local Government Pools		153,360,830		153,360,830		-
Money Market Funds		51,535,321		51,535,321		-
Certificate of Deposit		50,000,000		50,000,000		-
Interest Bearing Checking		10,232		10,232		-
Total	$	567,741,337	$	567,599,759	$	(141,578)
WAR (Weighted Average Interest Rate)				3.74%		

INVESTMENTS
INVENTORY HOLDINGS REPORT (OPERATING AND OTHERS)
May 31, 2026

Description	Held At	Coupon Rate	Yield Rate	Purchase Date	Maturity Date	Par	Discount AMT	Beginning Mkt. Value	Beginning Book Value	Net Change	Ending Book Value	Ending Mkt. Value	Change in Mkt. Value	Unrealized Gain/(Loss)
Fannie Mae ARM Pool 708686	Bank of America	4.0690%	0.0000%	02/22/05	05/01/33	4,875	$ (1,458)	$ 5,012	$ 6,333	$ (45)	$ 6,288	$ 4,962	$ (50)	$ (1,326)
Fannie Mae ARM Pool 805454	Bank of America	4.6720%	0.0000%	12/23/04	12/01/34	7,912	(5,919)	8,184	13,831	(58)	13,773	8,119	(65)	(5,654)
Federal Farm Credit Bank US Domestic Unsecured	Bank of America	4.2500%	4.3200%	02/12/25	01/28/28	10,000,000	19,430	10,071,325	9,980,570	-	9,980,570	10,030,531	(40,794)	49,961
Federal Farm Credit Bank US Domestic Unsecured	Bank of America	3.7500%	3.7872%	04/10/26	04/09/29	15,000,000	15,679	14,924,953.20	14,984,320.80	-	14,984,321	14,863,211	(61,743)	(121,110)
Federal Farm Credit Bank US Domestic Unsecured	Bank of America	3.7500%	3.7950%	04/10/26	04/09/29	15,000,000	18,932	14,924,953.20	14,981,067.90	-	14,981,068	14,863,211	(61,743)	(117,857)
U.S. Treasury Note US Govt Treasury	Bank of America	3.3800%	3.4940%	09/16/24	09/15/27	10,000,000	33,594	9,935,938	9,966,406	-	9,966,406	9,928,516	(7,422)	(37,891)
U.S. Treasury Note US Govt Treasury	Bank of America	2.7500%	4.0060%	10/25/24	07/31/27	15,000,000	489,150	14,800,781	14,510,850	-	14,510,850	14,797,266	(3,516)	286,416
U.S. Treasury Note US Govt Treasury	Bank of America	3.8800%	3.8800%	10/15/24	10/15/27	10,000,000	3,516	10,000,000	9,996,484	-	9,996,484	9,987,109	(12,891)	(9,375)
FARMER MAC DOMESTIC MTN UNSECURED	Bank of America	3.6300%	3.5600%	09/13/24	09/13/27	15,000,000	(27,510)	14,951,212	15,027,510	-	15,027,510	14,939,800	(11,412)	(87,710)
FARMER MAC DOMESTIC MTN UNSECURED	Bank of America	4.3500%	4.3430%	02/12/25	01/28/28	10,000,000	(1,750)	10,028,039	10,001,750	-	10,001,750	10,011,366	(16,673)	9,616
U.S. Treasury Note US Govt Treasury	Bank of America	3.7500%	4.1240%	12/5/2024	8/31/2026	10,000,000	62,500	9,999,844	9,937,500	-	9,937,500	9,999,902	59	62,402
U.S. Treasury Note US Govt Treasury	Bank of America	3.7500%	4.1640%	12/5/2024	8/31/2026	10,000,000	69,141	9,999,844	9,930,859	-	9,930,859	9,999,902	59	69,043
U.S. Treasury Note US Govt Treasury	Bank of America	0.8800%	4.1540%	12/5/2024	6/30/2026	10,000,000	493,750	9,952,969	9,506,250	-	9,506,250	9,977,319	24,350	471,069
U.S. Treasury Note US Govt Treasury	Bank of America	3.5000%	4.0790%	2/26/2025	1/31/2028	30,000,000	475,781	29,804,297	29,524,219	-	29,524,219	29,756,250	(48,047)	232,031
U.S. Treasury Note US Govt Treasury	Bank of America	2.7500%	4.0810%	2/26/2025	2/15/2028	10,000,000	368,750	9,803,516	9,631,250	-	9,631,250	9,792,969	(10,547)	161,719
U.S. Treasury Note US Govt Treasury	Bank of America	3.8800%	4.0150%	3/19/2025	3/15/2028	10,000,000	39,063	9,997,266	9,960,938	-	9,960,938	9,976,563	(20,703)	15,625
U.S. Treasury Note US Govt Treasury	Bank of America	3.5000%	3.6574%	1/22/2026	3/16/2028	10,000,000	42,188	9,900,000.00	9,957,812.50	-	9,957,813	9,867,188	(32,813)	(90,625)
U.S. Treasury Note US Govt Treasury	Bank of America	1.7500%	3.6656%	1/22/2026	3/17/2028	10,000,000	543,750	9,440,234.40	9,456,250.00	-	9,456,250	9,419,922	(20,313)	(36,328)
U.S. Treasury Note US Govt Treasury	Bank of America	1.7500%	3.6700%	1/22/2026	3/18/2028	20,000,000	1,087,160	18,880,468.80	18,912,840.00	-	18,912,840	18,839,844	(40,625)	(72,996)
U.S. Treasury Note US Govt Treasury	Bank of America	1.7500%	3.6700%	1/22/2026	3/19/2028	20,000,000	1,084,600	18,880,468.80	18,915,400.00	-	18,915,400	18,839,844	(40,625)	(75,556)
U.S. Treasury Note US Govt Treasury	Bank of America	0.6250%	3.4790%	2/20/2026	3/31/2027	20,000,000	614,804	19,442,593.80	19,385,196.00	-	19,385,196	19,480,208	37,615	95,012
U.S. Treasury Note US Govt Treasury	Bank of America	2.3750%	3.4603%	2/20/2026	3/31/2029	30,000,000	951,900	28,736,718.90	29,048,100.00	-	29,048,100	28,654,688	(82,031)	(393,413)
U.S. Treasury Note US Govt Treasury	Bank of America	2.3800%	3.6950%	3/19/2026	3/31/2029	15,000,000	396,945	14,368,359.45	14,603,055.49	-	14,603,055	14,327,344	(41,016)	(275,712)
U.S. Treasury Note US Govt Treasury	Bank of America	2.3800%	3.7110%	3/19/2026	3/31/2029	15,000,000	403,737	14,368,359.45	14,596,263.30	-	14,596,263	14,327,344	(41,016)	(268,920)
Debt Service 2001A Bond Interest Checking	Bank of America		1.8000%				-	1,320.66	1,320.66	2	1,323	1,323	-	-
HCCS Merchant Service	Bank of America		0.6600%				-	25,764.48	25,764.48	(25)	25,740	25,740	-	-
LTD 2013 Tax Bond General Checking	Bank of America		1.7900%				-	3,721.02	3,721.02	179	3,900	3,900	-	-
Merrill Lynch (Morgan Stanley Govt/Goldman Sac	Bank of America		3.5500%				-	3,252.19	3,252.19	10	3,262	3,262	-	-
Money Market 2006 Jr. Lien Debt Reserve	Bank of America		3.5500%				-	3,215,570	3,215,570	9,626	3,225,196	3,225,196	-	-
LTD 2013 Tax Bond General Checking	JP Morgan Chase		3.6000%				-	43,878.28	43,878.28	(64,608.48)	(20,730.20)	(20,730.20)	-	-
Merrill Lynch (Morgan Stanley Govt/Goldman Sac	JP Morgan Chase		0.0000%				-	78,973,011.88	78,973,011.88	(30,666,148.54)	48,306,863.34	48,306,863.34	-	-
Money Market 2006 Jr. Lien Debt Reserve	JP Morgan Chase		1.7900%				-	-	-	-	-	-	-	-
Chase Certificate of Deposit	JP Morgan Chase		3.4200%					50,000,000.00	50,000,000.00	-	50,000,000.00	50,000,000.00	-	-
Lone Star (Corporate Overnight Fund)	State Street Bank		3.7770%				-	70,033,387.66	70,033,387.66	223,540.67	70,256,928.33	70,256,928.33	-	-
TexPool - General Funds	State Street Bank		3.6492%				-	13,893,860.80	13,893,860.80	95,333.92	13,989,194.72	13,989,194.72	-	-
TexPool - Prime	State Street Bank		3.7958%				-	68,946,087.44	68,946,087.44	168,619.55	69,114,706.99	69,114,706.99		
TOTAL								**$ 598,365,190**	**$ 597,974,910**	**$ (30,233,573)**	**$ 567,741,337**	**$ 567,599,759**	**$ (531,961)**	**$ (141,578)**

Summary Operating Statements

For the Period
September 1, 2025 - May 31, 2026

For the Meeting of the Board of Trustees - August 5, 2026

for

Houston City College

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For the Period September 1, 2025 - May 31, 2026

Houston City College

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Summary of Financial Statements
As of May 31, 2026

On June 18, 2025, the Board of Trustees approved the FY 2026 operating budget totaling $474 million. An additional $1 million was approved at the August meeting, bringing the total approved budget to $475 million. The FY 2026 budget included conservative revenue and expense estimates. Included in the FY 2026 budget are fund balance transfers totaling $17.6 million; $7.6 million to continue addressing deferred maintenance, and $9 million for Houston Reconnect scholarships. At the August Board meeting the Board approved an additional $1M for Connect 2 workforce scholarships. Also, in April 2026 a budget adjustment of $4.7 million was completed for a previously approved legal obligation.

The Board approved the FY 2026 Auxiliary budget, Restricted Funds budget, and the Capital and Technology Plan budget. The approved FY 2026 Auxiliary Services budget totals $9.8 million. Overall, this is a 14% increase compared to the prior year, primarily due to annual salary increases, and overhead cost increases for non-payroll expenses. The Restricted budget totals $151 million for grant activities, financial aid, and payments for employee benefits. Finally, the approved Capital and Technology Plan budget totals $7.5 million, which is earmarked for the continuation of asset upgrades and replacement of information and instructional technology equipment.

The Unrestricted Fund as of May 31, 2026, total revenues and fund balance transfer-ins are $482.7 million. This represents 100.6% of the budgeted total of $479.6 million. Expenses total $340 million to date, which is 70.9% of the total expense budget of $479.6 million. Compared with the same period last year, revenues and transfers are higher by 8.7 % and expenses are higher by 6.9%. Actual net revenue is $142.7 million to date.

Ad Valorem tax revenue collections are higher when compared to last year mainly due to increases in property valuations. Tax revenue will normalize and fall within budget by year end.

State appropriations are 10.5% higher when compared to prior year due to an increase in HCC's performance tier allotment.

Tuition and fees, net, which include revenues for semester credit hour (SCH) courses, are 7.2% higher than last year at this time. Gross tuition and fee revenues are up 10.6% compared to last year due to increased enrollments and increased program offerings in high demand fields (see page 9). Total waivers and exemptions increased by 31.1% primarily due to Dual Credit waivers.

Continuing Education/Non-credit tuition and fees, net are 6.5% higher than last year at this time. Gross tuition and fees revenues are up by 6.5%.

Actual salaries for FY 2026 are 4.9% higher compared to FY 2025; this is due primarily to a Board approved salary increase of 2% for faculty and full-time employees. Part-time hourly staff received a 1.5% increase. An increase in PT faculty, due to enrollment growth, also contributed to the increase. Employee benefits are higher by 8.4% for FY 2026 compared to FY 2025.

Transfers/Debt remain high due to continuing the budgeted transfers for Deferred Maintenance and technology fees.

Several line-item expenses (supplies, travel, marketing, insurance, contracted services, instructional and other material, etc.) have variances due to timing differences in recording transactions from year-to-year.

Debt interest expense for the month totaled 1,330,266 compared to this time in FY 2025 of $1,550,824.

HOUSTON CITY COLLEGE
Statement of Revenues, Expenses and Fund Balances - All Funds
As of May 31, 2026

	Unrestricted	Restricted	Auxiliary	Loans	Scholarship	Unexpended Plant	Capital and Technology	Retirement of Debt	Investment in Plant	Total
Revenues	$ 460,450,954	$ 29,714,068	$ 7,383,580	$ 63,547,842	$ 127,808,369	$ (27,260,084)	$ 28,687,500	$ 42,311,219	$ 283,208	$ 732,926,656
Expenses										
Salaries	198,483,260	4,020,129	791,799	-	3,118,127	-	39,836	-	-	206,453,150
Employee Benefits	24,962,925	16,361,140	153,921	-	-	-	-	-	-	41,477,986
Supplies & General Expense	4,004,060	331,864	675,303	-	-	36,866	187,442	-	-	5,235,535
Travel	467,455	88,631	44,758	-	-	-	-	-	-	600,844
Marketing Costs	1,757,454	41,772	2,700	-	-	-	-	-	-	1,801,926
Rentals & Leases	112,285	-	12,810	-	-	1,229	-	-	-	126,324
Insurance/Risk Mgmt.	8,173,853	875	1,673	-	-	-	-	-	-	8,176,401
Contracted Services	23,123,273	361,583	1,041,919	-	-	92,377	450,377	295,204	-	25,364,732
Utilities	7,543,169	-	401,635	-	-	-	-	-	-	7,944,803
Other Departmental Expenses	3,027,816	449,526	337,330	-	256,385	-	-	-	-	4,071,056
Instructional & Other Materials	6,172,903	298,723	834	-	-	190,023	536,845	-	-	7,199,328
Maintenance & Repair	1,604,727	57,561	12,559	-	-	-	9,131	-	-	1,683,977
Transfers (In)/Out[1]	43,084,012	-	-	-	(3,347,588)	(29,265,716)	970,216	(11,440,924)	-	-
Debt	4,688,675	-	-	-	-	-	-	46,377,664	-	51,066,339
Capital Outlay	7,753,633	822,240	450,770	-	-	4,384,320	13,110,271	-	-	26,521,234
Amortization/Depreciation	-	-	-	-	-	-	-	-	26,667,536	26,667,536
Scholarship Distribution	5,063,944	-	1,593,405	63,547,842	128,039,182	-	-	-	-	198,244,373
Total Expenses	340,023,444	22,834,044	5,521,415	63,547,842	128,066,105	(24,560,902)	15,304,116	35,231,944	26,667,536	612,635,544
Net Revenues/(Expenses)	120,427,510	6,880,024	1,862,166	-	(257,736)	(2,699,182)	13,383,384	7,079,275	(26,384,328)	120,291,112
Other Adjustments and Transfers										
Debt Principal Payments[2]	-	-	-	-	-	-	-	-	-	-
Debt Refinancing	-	-	-	-	-	-	-	-	-	-
Capitalization of Assets & CIP[2]	-	-	-	-	-	667,367	5,733,529	-	44,560,313	50,961,209
Transfers of Completed Projects/Assets	-	-	-	-	-	-	-	-	-	-
Transfers of Balances between Funds	-	-	-	-	-	-	-	-	-	-
Total Other Adjustments and Transfers	-	-	-	-	-	667,367	5,733,529	-	44,560,313	50,961,209
Beginning Fund Balances, Audited	42,783,470	897,080	23,605,096	238,698	4,017,685	126,030,418	-	20,049,079	590,834,013	808,455,539
Ending Fund Balances	**$ 163,210,980**	**$ 7,777,104**	**$ 25,467,261**	**$ 238,698**	**3,759,949**	**$ 123,998,603**	**$ 19,116,913**	**$ 27,128,354**	**$ 609,009,998**	**$ 979,707,860**

[1]Transfers include student revenue bond payment funds, scholarship matching funds, and transfers to Unexpended Plant and Capital and Technology Funds.

[2]Per government accounting practices, items included in the expenses category above are subsequently deducted from YTD expenses shown above and reclassified as increases or decreases to appropriate asset and liability line items on the balance sheet (page 8). Also, includes GASB 96 SBITA.

HOUSTON CITY COLLEGE
Unrestricted Revenues and Expenses
Comparison to Budget and Previous Fiscal Year
As of May 31, 2026
75% of Year

	Budget Comparison			Previous Fiscal Year Comparison			
	FY 2026 Adjusted Budget	Year-to-Date Actuals Thru May 31, 2026	Actuals as a % of Budget	Year-to-Date Actuals Thru May 31, 2026	Year-to-Date Actuals Thru May 31, 2025	Increase (Decrease) FY 2026 Compared to FY 2025	% Increase (Decrease)
REVENUES							
State Appropriations	$ 72,938,399	$ 59,350,848	81.4%	$ 59,350,848	$ 53,724,309	$ 5,626,539	10.5%
Ad Valorem Taxes	242,337,151	237,347,556	97.9%	237,347,556	221,498,782	15,848,774	7.2%
Tuition & Fees, Net	114,395,960	139,383,013	121.8%	139,383,013	130,002,935	9,380,078	7.2%
Other Local Income	19,406,390	15,474,716	79.7%	15,474,716	12,756,938	2,717,779	21.3%
Tuition & Fees, Net -- Extended Learning	7,609,984	8,299,847	109.1%	8,299,847	7,791,681	508,167	6.5%
Grant Revenue - Indirect Cost	650,000	594,973	91.5%	594,973	627,359	(32,385)	-5.2%
Total Revenues	457,337,884	460,450,954	100.7%	460,450,954	426,402,003	34,048,951	8.0%
Fund Balance Transfers-In	22,269,376	22,269,376	100.0%	22,269,376	17,809,983	4,459,393	25.0%
Total Revenues and Fund Balance Transfers	$ 479,607,260	$ 482,720,330	100.6%	$ 482,720,330	$ 444,211,986	$ 38,508,344	8.7%
EXPENSES							
Salaries	260,767,218	198,483,260	76.1%	198,483,260	189,191,392	9,291,868	4.9%
Employee Benefits	39,768,492	24,962,925	62.8%	24,962,925	23,018,012	1,944,914	8.4%
Supplies & General Expense	6,421,957	4,004,060	62.3%	4,004,060	3,749,393	254,667	6.8%
Travel	1,472,082	467,455	31.8%	467,455	552,222	(84,767)	-15.4%
Marketing Costs	4,237,356	1,757,454	41.5%	1,757,454	2,229,683	(472,229)	-21.2%
Rentals & Leases	430,019	112,285	26.1%	112,285	274,601	(162,316)	-59.1%
Insurance/Risk Mgmt.	10,655,077	8,173,853	76.7%	8,173,853	8,194,874	(21,021)	-0.3%
Contracted Services	41,614,423	23,123,273	55.6%	23,123,273	22,557,634	565,639	2.5%
Utilities	11,286,381	7,543,169	66.8%	7,543,169	7,126,866	416,303	5.8%
Other Departmental Expenses	5,767,692	3,027,816	52.5%	3,027,816	1,939,867	1,087,950	56.1%
Instructional & Other Materials	12,377,274	6,172,903	49.9%	6,172,903	6,306,680	(133,778)	-2.1%
Maintenance & Repair	3,169,231	1,604,727	50.6%	1,604,727	1,268,582	336,144	26.5%
Transfers\Debt	48,246,760	47,772,687	99.0%	47,772,687	40,035,425	7,737,261	19.3%
Contingency/Initiatives	6,694,400	-	100.0%	-	-	-	0.0%
Capital Outlay	14,800,486	7,753,633	52.4%	7,753,633	11,371,330	(3,617,697)	-31.8%
Scholarship Distribution	11,898,412	5,063,944	42.6%	5,063,944	397,808	4,666,136	100.0%
Total Expenses	$ 479,607,260	$ 340,023,444	70.9%	$ 340,023,444	$ 318,214,369	$ 21,809,075	6.9%
NET REVENUE/(EXPENSES)	-	$ 142,696,887		$ 142,696,887	$ 125,997,617	$ 16,699,270	

HOUSTON CITY COLLEGE

Auxiliary Revenues and Expenses by Fund

As of May 31, 2026

Auxiliary Funds - Uncommitted Portion

	Main Leasing	Misc. Auxiliary*	Bookstore Commission	Scholarships	Subtotal Uncommitted
Revenues	$ 4,079,876	$ 213,595	$ 1,095,910	$ -	$ 5,389,381
Expenses					
Salaries	259,951	84,259	-	71,884	416,094
Employee Benefits	60,982	10,536	-	751	72,270
Supplies & General Expense	98,000	90,086	-		188,085
Travel			-		-
Marketing Costs			-		-
Rentals & Leases			-		-
Insurance/Risk Mgmt.			-		-
Contracted Services	1,099,736	13,089	-		1,112,825
Utilities			-		-
Other Departmental Expenses	631,766	266,584	-		898,350
Instructional & Other Materials			-		-
Maintenance & Repair			-		-
Transfers/Debt			-		-
Capital Outlay			-		-
Scholarship Distribution			-	1,555,808	1,555,808
Total Expenses	2,150,435	464,553	-	1,628,444	4,243,432
Contribution to Fund Balance	**$ 1,929,441**	**$ (250,958)**	**$ 1,095,910**	**$ (1,628,444)**	**1,145,949**
Beginning Fund Balance, Audited					**19,421,438**
Ending Fund Balance					**$ 20,567,387**

* *Expenditures in this category include Government Relations, Mobile Go, etc.*

HOUSTON CITY COLLEGE

Auxiliary Revenues and Expenses By Fund

As of May 31, 2026

Auxiliary Funds - International and Committed Portions

	International		Committed				Total
	Other International Initiatives	**Subtotal International**	Student Vending Commission	Student Activity Fee	Student Athletic Fee	**Subtotal Committed**	**Total Auxiliary**
Revenues	$ -	$ -	$ -	$ 1,101,147	$ 893,052	$ 1,994,200	$ 7,383,580
Expenses							
Salaries	-	-	-	96,975	315,936	412,910	829,004
Employee Benefits	-	-	-	4,735	76,917	81,652	153,921
Supplies & General Expense	52,319	52,319	-	382,901	113,240	496,141	736,545
Travel		-	-			-	-
Marketing Costs		-	-			-	-
Rentals & Leases		-	-			-	-
Insurance/Risk Mgmt.		-	-			-	-
Contracted Services		-	-	43,231	63,992	107,223	1,220,049
Utilities		-	-			-	-
Other Departmental Expenses	3,706	3,706	-	70,995.85	53,036	124,032	1,026,088
Instructional & Other Materials		-	-			-	-
Maintenance & Repair		-	-			-	-
Transfers/Debt		-	-			-	-
Capital Outlay		-	-			-	-
Scholarship Distribution		-	-			-	1,555,808
Total Expenses	56,025	56,025	-	598,837	623,121	1,221,958	5,521,415
Contribution to Fund Balance	**(56,025)**	**(56,025)**	**-**	**502,310**	**269,932**	**772,242**	**1,862,166**
Beginning Fund Balance, Audited		**1,399,422**	**(1,284,080)**	**2,083,297**	**1,985,018**	**2,784,235**	**23,605,095**
Ending Fund Balance		**$ 1,343,398**	**$ (1,284,080)**	**$ 2,585,607**	**$ 2,254,949**	**$ 3,556,477**	**$ 25,467,261**

HOUSTON CITY COLLEGE
Unrestricted Adjusted Budgets and Actuals by Division - Summary Comparison
As of May 31, 2026
75% of Year

Division	FY 2026 Adjusted Budget	Actuals as of May 31, 2026	% Spent	FY 2025 Adjusted Budget	Actuals as of May 31, 2025	% Spent
Central College	$ 16,493,257	$ 12,507,755	75.8%	$ 15,683,721	11,354,361	72.4%
Northwest College	19,917,158	14,876,572	74.7%	18,937,505	13,090,849	69.1%
Northeast College	18,762,735	14,327,355	76.4%	17,650,547	12,951,178	73.4%
Southwest College	19,785,326	14,461,114	73.1%	17,255,678	13,241,476	76.7%
Southeast College	17,792,226	14,182,982	79.7%	17,586,965	13,587,983	77.3%
Coleman College	23,746,597	16,908,545	71.2%	22,329,088	16,193,350	72.5%
Academic Instruction	83,731,673	66,935,138	79.9%	80,756,284	63,173,977	78.2%
Office of the Chancellor	12,132,810	8,012,158	66.0%	11,409,472	7,453,176	65.3%
Instructional Services	28,945,060	15,390,684	53.2%	20,842,361	12,851,898	61.7%
Online College	3,516,050	2,537,395	72.2%	3,182,761	2,282,356	71.7%
Student Services	11,099,117	6,976,064	62.9%	11,663,571	6,179,978	53.0%
Strategy, Planning & Institutional Effectiveness	5,036,276	3,160,666	62.8%	5,184,546	3,141,236	60.6%
External & Governmental Relations, Transfers and Alumni Relations	2,264,261	1,353,415	59.8%	2,163,404	1,260,766	58.3%
Legal & Compliance	23,494,714	17,552,103	74.7%	17,221,584	12,843,266	74.6%
Finance & Accounting	70,100,674	47,373,762	67.6%	73,223,385	53,384,842	72.9%
System	114,295,054	79,123,764	69.2%	123,421,929	71,212,061	57.7%
Grand Total	**$ 479,607,260**	**$ 340,023,444**	**70.9%**	**$ 465,139,254**	**$ 318,214,369**	**68.4%**

HOUSTON CITY COLLEGE
Balance Sheet by Fund
As of May 31, 2026

	CURRENT & LOAN FUNDS[1]	PLANT & BOND FUNDS[2]	TOTAL ALL FUNDS	PRIOR YEAR TOTAL FUNDS 8-31-2025
ASSETS				
Current Assets:				
Cash & cash equivalents	$ 110,527,182	$ 124,123,959	$ 234,651,141	$ 222,525,282
Accounts receivable (net)	66,502,856	3,132,166	69,635,022	33,361,251
Deferred charges	584,009	-	584,009	12,374,580
Prepaids	8,754,776	-	8,754,776	9,098,114
Total Current Assets	186,368,823	127,256,125	313,624,948	277,359,227
Non-current Assets:				
Restricted cash & cash equivalents	-	24,370,213	24,370,213	34,810,115
Long-term investments	312,678,955	13,080	312,692,035	219,554,291
Long-term lease receivable	18,734,515	-	18,734,515	18,241,761
Capital assets, net	9,020,405	1,111,742,099	1,120,762,504	1,134,300,351
Total Non-current Assets	340,433,875	1,136,125,392	1,476,559,267	1,406,906,518
Total Assets	$ 526,802,698	$ 1,263,381,517	$ 1,790,184,215	$ 1,684,265,745
Deferred Outflows of Resources:				
OPEB	12,647,768	-	12,647,768	12,647,768
Pension	19,860,348	-	19,860,348	19,860,348
Advance Funding Valuation	-	1,300,727	1,300,727	1,300,727
Total Deferred Outflows of Resources	$ 32,508,116	$ 1,300,727	$ 33,808,843	$ 33,808,843
Total Assets and Deferred Outflows of Resources	$ 559,310,814	$ 1,264,682,244	$ 1,823,993,058	$ 1,718,074,587
LIABILITIES				
Current Liabilities:				
Accounts payable	16,953,739	1,296,787	18,250,526	17,734,123
Accrued Interest- SBITA	466,208	-	466,208	466,208
Accrued liabilities	635,610	39,462	675,072	8,552,333
Compensated absences	15,972,276	-	15,972,276	15,972,276
Funds held for others	657,040	189,209	846,249	841,776
Deferred revenue	15,037,332	474,855	15,512,187	33,120,650
SBITA- Current portion	5,435,692	-	5,435,692	5,435,692
Net OPEB liability-current portion	4,009,122	-	4,009,122	4,009,122
Notes payable-current portion	-	183,306	183,306	728,033
Bonds payable-current portion	-	-	-	37,570,000
Total Current Liabilities	59,167,019	2,183,619	61,350,638	124,430,213
Non-current Liabilities:				
SBITA Liability	3,120,956	-	3,120,956	3,120,956
Net OPEB liability	137,226,159	-	137,226,159	137,226,159
Net pension liability	91,994,941	-	91,994,941	91,994,941
Notes payable	-	1,042,536	1,042,536	1,042,536
Bonds payable	-	473,846,086	473,846,086	473,846,086
Total Non-current Liabilities	232,342,056	474,888,622	707,230,678	707,230,678
Total Liabilities	$ 291,509,075	$ 477,072,241	$ 768,581,316	$ 831,660,891
Deferred Inflows of Resources:				
Leases	18,974,000	-	18,974,000	21,228,275
OPEB	41,352,953	-	41,352,953	41,352,953
Pension	7,020,792	-	7,020,792	7,020,792
Advance Funding Valuation	-	8,356,137	8,356,137	8,356,137
Total Deferred Inflows of Resources	$ 67,347,745	$ 8,356,137	$ 75,703,882	$ 77,958,157
Total Liabilities and Deferred Inflows of Resources	$ 358,856,820	$ 485,428,378	$ 844,285,198	$ 909,619,048
Net Revenue/(Expenses)				
Unrestricted	122,289,676	-	122,289,676	(24,597,751)
Restricted	6,622,289	-	6,622,289	674,395
Net Investment in Plant	-	42,340,356	42,340,356	98,057,870
Ending Fund Balances	$ 200,453,994	$ 779,253,866	$ 979,707,860	$ 808,455,539
Total Liabilities & Fund Balances	$ 559,310,814	$ 1,264,682,244	$ 1,823,993,058	$ 1,718,074,587

[1] *Includes Unrestricted, Restricted, Loan & Endowment, Scholarship, Agency and Auxiliary Funds.*

[2] *Includes Unexpended Plant, Retirement of Debt and Investment in Plant Funds.*

HOUSTON CITY COLLEGE
Exemptions and Waivers Detail
As of May 31, 2026

	FY 2025		FY 2026	
	Prior Year Activity thru 8/31/2025	Year-to-Date Activity thru 05/31/2025	Year-to-Date Activity thru 05/31/2026	Actuals % Increase/ (Decrease)YTD vs. Prior YTD
Tuition & Fees				
Budget:				
Adjusted Budget, Annual*	$ 126,237,802	$ 130,002,935	$ 114,395,960	-12.0%
Revenues:				
Gross Tuition & Fees	151,515,167	151,566,836	167,662,431	10.6%
Waivers & Exemptions:				
Dual Credit & Early College HS	(19,222,225)	(18,958,998)	(24,943,741)	31.6%
Other	(3,345,302)	(2,604,903)	(3,335,677)	28.1%
Total Waivers & Exemptions	(22,567,527)	(21,563,901)	(28,279,418)	31.1%
Total Tuition & Fees Revenue, Net	**$ 128,947,640**	**$ 130,002,935**	**$ 139,383,013**	**7.2%**
Tuition & Fees - Extended Learning (EL)				
Budget:				
Adjusted Budget, Annual*	$ 7,885,993	$ 7,791,681	$ 7,609,984	-2.3%
Revenues:				
Gross Tuition & Fees	8,435,498	7,791,680	8,299,847	6.5%
Waivers & Exemptions:				
Department of Corrections	-	-	-	0.0%
Total EL Tuition & Fees Revenue, Net	**$ 8,435,498**	**$ 7,791,680**	**$ 8,299,847**	**6.5%**

	FY 2025		FY 2026	
Exemptions & Waivers	**Prior Year Activity thru 8/31/2025**	**Year-to-Date Activity thru 05/31/2025**	**Year-to-Date Activity thru 05/31/2026**	**Actuals % Increase/ (Decrease)YTD vs. PriorYTD**
Dual Credit & Early College HS Waiver	19,222,225	18,958,998	24,943,741	31.6%
Other Exemptions:				
Employee Fee Exemptions	46,164	42,141	51,814	23.0%
Firemen	43,929	38,867	24,821	-36.1%
Hazelwood	1,265,115	1,190,095	1,320,928	11.0%
Deaf & Blind	141,103	135,099	141,879	5.0%
High Ranking High School Grad	1,364	1,848	-	-100.0%
Good Neighbor Program	104,266	67,527	30,998	-54.1%
Child of Disabled Vet	2,817	2,642	3,501	32.5%
CHILDREN OF POW/PMA	397,808	-	-	100.0%
Employee of State College & University	4,703	5,273	1,282	-75.7%
Non-resident Teach/Research Assistant	10,602	11,030	15,283	38.6%
Non-resident Competitive Scholarships	6,555	6,555	12,526	91.1%
Senior Citizens	445,900	423,216	565,944	33.7%
Misc Tuition/Fees Waivers	-	3,705	-	100.0%
Concurrent Enrollment	222	222	-	0.0%
Foster Children-Resident	301,126	287,314	341,557	18.9%
TX Tomorrow Waiver	277	278	-	100.0%
Surviving Spouse/Children	-	-	1,146	100.0%
Peace Officer Exemption	16,211	13,497	21,236	57.3%
Adopted Student Waiver	357,878	350,865	366,989	4.6%
FAST Book & OD Fees	199,262	24,729	435,773	1662.2%
Total Other Exemptions	3,345,302	2,604,903	3,335,677	28.1%
Grand Total Exemptions & Waivers	**$ 22,567,527**	**$ 21,563,901**	**$ 28,279,418**	**31.1%**

*Amount net of exemptions & waivers.

REPORT ITEM

Meeting Date: August 5, 2026

Topics For Discussion and/or Action:

ITEM #	ITEM TITLE	PRESENTER
B.	**Strategic Plan Outlook: Program Alignment & Next Steps**	**Dr. Margaret Ford Fisher** **Dr. Norma Perez** **Dr. Andrea Burridge** **Dr. Miguel A. Ramos**

DISCUSSION

As Houston City College continues its environmental scan for the next strategic plan, programmatic alignment has emerged as a key action to ensure academic offerings remain responsive to workforce needs and emerging trends. This effort reflects a coordinated approach to strengthening program relevance, innovation, and student success.

COMPELLING REASON AND BACKGROUND

Building on insights from its ongoing environmental scan to inform the next strategic plan, Houston City College is undergoing programmatic alignment as a critical strategic initiatives. Programmatic alignment is designed to enhance student access to courses, certificates, and degrees that support both transfer and workforce pathways across Houston City College's service area.

FISCAL IMPACT

Any potential fiscal impact will be tied to the strategy that is selected for implementation.

STRATEGIC ALIGNMENT

1. Student Success, 2. Personalized Learning , 3. Academic Rigor , 4. Community Investment , 5. College of Choice

ATTACHMENTS:

Description	Upload Date	Type
Strategic Plan Outlook	7/29/2026	Presentation
Appendix A_Program Expansion	7/28/2026	Attachment

This item is applicable to the following:

Central, Coleman, Northeast, Northwest, Southeast, Southwest, District, Online

Strategic Plan Outlook

Margaret Ford-Fisher, Ed.D., Chancellor

Norma Perez, Ph.D., Vice Chancellor, Instructional and Student Services & CAO

Andrea Burridge, Ph.D., Vice Chancellor, Strategic Planning and Institutional Effectiveness

Miguel A. Ramos, Ph.D., Vice Chancellor, Instructional Services

August 5, 2026

Strategic Planning

Towards a New Strategic Plan

Environmental Scan: Review internal and external data, trends, and conditions to understand where we are now and what is changing around us.

Stakeholder listening: Engage trustees, community, faculty, staff, and students through structured conversations to gather perspectives on strengths, needs, and future priorities.

Synthesis and Themes: Analyze input across groups to identy recurring themes, major opportunities, and challenges

Draft Directions: Translate findings and share draft priorities, goals, and strategic directions.

Final Plan: Prepare a clear strategic plan with priorities, outcomes, and implementation direction

Starting Points for Discussion

Ongoing Environmental Scan

Draft Strategic Priorities

Aspen Prioritized Actions

Quality-Care-Connection Framework

Environmental Scan

Key internal and external factors shaping the strategic planning process

Enrollment

Analyze enrollment trends, demographics, and demand across programs and modalities.

Student Success

Evaluate retention, completion, and equity outcomes to identify opportunities for improvement.

Workforce Trends

Monitor labor market data and employment projections impacting future workforce needs.

Industry Needs

Assess employer demand, skill gaps, and emerging industry priorities.

Policy and Funding

Review policy changes and funding landscape that influence resources and strategic decisions.

Community Context

Understand community needs, demographics, and regional factors shaping our service area.

Institutional Capacity

Assess strengths, resources, infrastructure, and capabilities to advance strategic goals.

Houston City College Strategic Priorities

(Proposed for Board review and as a starting point)

Student Success

Ensuring every student has the tools and pathways to achieve their goals

Academic & Workforce Innovation

Driving Houston's future through innovative learning and career-aligned programs

Community Investment

Advancing strategic partnerships to shape Houston's workforce and translate education into economic mobility and shared success

AI Leadership

Leading Houston into the AI era by preparing students, transforming instruction, and optimizing operations

College of Choice

Achieving top-tier performance in student outcomes, affordability, and operational effectiveness

Strategic Actions and Values Framework

Aspen Prioritized Actions

- Advance access to family-sustaining career pathways
- Advising Redesign
- Smoothing Transfer Pathways
- Creating Connections
- Instructional Excellence

Quality, Care, Connection, with Student Success in the Center

From Strategic Priorities to Institutional Impact

Strategic Priorities

Strategic Actions

Institutional Impact

Moving Forward with Focus and Intent

Current work directly informs future strategy
→ Program expansion, faculty alignment, and student experience improvements are foundational

Momentum matters
→ Advancing priority actions now accelerates impact later

Continuous improvement reduces transition time
→ Positions HCC to move quickly once the new plan is finalized

Strategic Alignment Overview

The goal of strategic alignment is to enhance student outcomes and institutional effectiveness in line with strategic planning. This approach involves comprehensive environmental scans, program reviews, and cross-college collaboration to ensure alignment with workforce and community needs.

Aspen Logic Model for Student Success Reforms

If the college…	Students will…	Which will result in…
Reform action	Predicted change in student behavior and related outcomes	Intended completion and/or post-completion outcome
“Does X”	“Experience Y”	“Specific, measurable early outcomes/leading indicators and desired long-term impacts/lagging indicators”

Logic Model for Strategic Realignment

If the college expands the availability of complete programs aligned with high-demand employment fields across the district and aligns faculty within designated 'home colleges' to anchor those programs.

→

Students will experience improved access to coherent, career-relevant pathways and increased engagement with dedicated faculty.

→

Leading Indicators: Number of complete programs offered, student enrollment in targeted pathways, early momentum metrics.

Lagging Indicators: Higher completion rates, increased transfer success, stronger employment outcomes, greater student satisfaction/engagement.

Strategic Alignment Components

Overview

The purpose of the program alignment exercise is to identify deployment approaches and organizational structures that enhance award and course offerings across the district to support student access and completion.

Program Alignment Components

- Strategic Program Expansion
- Faculty Academic Home College Assignment
- Modified Administrative Structure

Strategic Program Expansion - Completed

Phases of Strategic Program Expansion

Phase I: Immediate

- Focused on programs that only require additional faculty
- Targeting programs where there are only a few courses needed to complete an award

Phase II: Intermediate

- Focused on programs that require additional equipment to make the program viable
- May require new faculty

Phase III: Long-term

- Focused on programs that require a combination of equipment and capital improvements (e.g., new facilities)
- May require new faculty

Phase I Implementation

- College Presidents and their teams selected a set of awards that would be offered to completion at their campuses
- Selected awards have not previously been completable in the college
- Selected awards are included as an appendix

Faculty Academic Home College Assignment - Completed

Faculty Academic Home College Assignment Strategy

Assess where the faculty taught 3 or more classes in fall 2025 to identify most common teaching location

Assign faculty based on teaching location assessment

Provide draft faculty assignment to Deans and Chairs to collect feedback on assignments based on ability to teach lower and upper-level academic courses

Inform faculty of home campus assignment by Talent Engagement

Provide list of assigned faculty to college presidents to ensure academic faculty have a designated workspace

Modifications to Administrative Structure – Ongoing

What are we trying to solve?

To respond to local needs, HCC's seven distinct colleges need greater autonomy and the ability to supervise faculty and instructional leadership on campus directly. The proposed structure recognizes that a multi-college system must simultaneously support local operational decision-making while maintaining consistent oversight of curriculum, credentialing, assessment, accreditation, and instructional quality.

Structural changes meet the goal of balancing academic rigor with the ability to serve our communities.

Next Steps

Strategic Planning Timeline

May-August

Set up and Framing

Set Steering Committee

Board Guidance

August-September

Session Design

October-Early December

Listening Round for Partners, Community, Faculty, Staff and Students

November-December

Syntheses

January-February

Drafting

Board Guidance

March-May

Final plan, deck, and Board approval

Engaging Every District and Stakeholder

Purpose: Ensure the strategic plan reflects the the voices, priorities, and aspirations of communities Houston City College serves.

The College will host evening community engagement session in each of the nine districts.

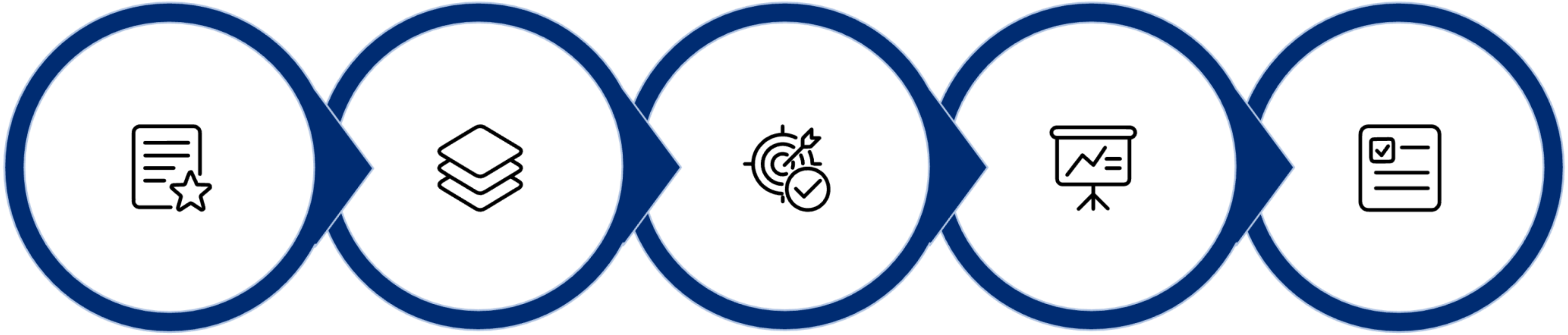
The College will host multiple events to ensure broad and meaningful input.

Community members, education partners, business leaders, students, and employees will be invited to participate.

Sessions will gather perspectives on community needs, student success, workforce priorities, and the future of the college.

From Community Input to Strategic Direction

Purpose: Translate stakeholder feedback into a clear and actionable strategic plan.



Analyze Feedback

Identify Themes

Develop Goals

Present to Board

Finalize Plan

The result will be a vision driven strategic plan built through listening, engagement, and shared direction.

Thank You

Appendix A

Awards by College Campus

Central College

Award Name	Campus
Business Technology - General Office Administration, C1	Central
Business Management - Entrepreneurship, C1	Central
Cloud Computing, C2	Central
Computer Programming - Web Application Developer, C2	Central
Data Science, C2	Central
Digital Communication - Web Publishing Specialization, C1	Central
Drama - General, A.A.	Central
Engineering Science - Electrical Engineering, A.S.	Central
Computer Programming - Database Administrator, C2	Central
Computer Systems Networking - Information Technology Core, C1	Central
Dance, A.A.	Central
Business Management - General Business, A.A.S.	Central
Computer Numerical Controls (CNC), A.A.S.	Central

Coleman College

Award Name	Campus
Biology, Health Sciences Professions, A.S.	Coleman
Biology Majors & Pre-Medical Programs, A.S.	Coleman
Emergency Medical Services - Advanced Technician, C1	Coleman
Logistics & Global Supply Chain Management - General, A.A.S.	Coleman, Midtown

Northeast College

Award Name	Campus
AutoCad Drafter, O.S.A.	
Business, A.A.	
Piping Drafter, O.S.A.	
Real Estate - Residential, C1	
Architectural Drafter, O.S.A.	
Civil/Structural Drafter, O.S.A.	
Electrical Drafter, O.S.A.	
Mechanical Drafter, O.S.A.	
Property Management, C1	
Teaching, A.A.T.	
Computer Systems Networking - Cybersecurity, C1	
Law Office Clerk, C1	
Logistics & Global Supply Chain Management - Maritime Logistics, C1	
Logistics & Global Supply Chain Management - Freight Forwarder, C1	

Northwest College

AWARDS	Campus
Communications, A.A. (already have Speech specialization)	Katy, Hayes
English, A.A.	Hayes
History, Academic Track, A.A.	Hayes
History, Teacher Certification Track, A.A.	Hayes
Multidisciplinary Studies - General, A.A.	Katy, Hayes, Spring Branch
World Languages, A.A.	Katy
Geology, A.S.	Spring Branch
Mathematics, A.S.	Katy

Online College

Award Name
Anthropology, A.A.
Business, A.A.
Government, A.A.
Multidisciplinary Studies - Sociology Major
Digital Communication - Graphic Design Specialization, C1
Digital Communication - Web Publishing Specialization, C1
Cloud Computing, C2
English, A.A.
Multidisciplinary Studies - Economics Major (BA and BS)
History, Academic Track, A.A.
Biology, Health Sciences Professions, A.S.
Psychology, A.S.
Digital Communication - General, C1
Digital Communication - Mobile Application, C1
Cloud Computing-Application Development - Specialization, A.A.S.
Multidisciplinary Studies - Kinesiology & Exercise Science Major
Digital Communication - XR Design & Development Specialization, C1
Digital Communication - Graphic Design Specialization, C2
History, Teacher Certification Track, A.A.
Digital Communication - Digital Photography Specialization, C1
Digital Communication - Graphic Design - Specialization, A.A.S.
Digital Communication - Visual Effects & Motion Graphics Specialization, C1
Digital Communication - Web Publishing-Specialization, C2
Data Science, C2
Artificial Intelligence, A.A.S.
Digital Communication - General, C2
Data Science, A.A.S.

Southeast College

Award Name	Campus
Biology, Health Sciences Professions, A.S.	Eastside
Engineering Science - Electrical Engineering, A.S.	Felix Fraga
Engineering Science - Mechanical Engineering, A.S.	Felix Fraga
Heating, Air Conditioning & Refrigeration - Basic, C1	Eastside
Multidisciplinary Studies - General, A.A.	Eastside, Felix Fraga
Biology Majors & Pre-Medical Programs, A.S.	Eastside
Engineering Science - Civil Engineering, A.S.	Felix Fraga
Computer Science, A.S.	Felix Fraga
Engineering Science - Computer Engineering, A.S.	Felix Fraga
Civil/Structural Drafter, O.S.A.	Eastside
Computer Systems Networking - Cybersecurity, C1	Felix Fraga
Construction Management Technology, C1	Eastside
Electrical Drafter, O.S.A.	Eastside
Pharmacy Technician - Retail, C1	Eastside
Piping Drafter, O.S.A.	Eastside

Southwest College

Award Name	Campus
Business Technology - Microsoft Office Technology Specialization, C1	Stafford, Missouri City, West Loop, Brays Oaks
Structural Welding, C1	Stafford
Business Technology - General Office Administration, C1	Stafford, Missouri City, West Loop, Brays Oaks
Electrical CE	Stafford
HVAC CE	Stafford
Welding Automation, C1	Stafford
Combination Pipe Welding, C1	Stafford
Carpentry/Residential Construction CE	Stafford, West Loop